

# Draft 2022/2023 Operational Plan & Estimates



**Adopted:**

**Res No:**

To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

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## TIMETABLE AND SUBMISSIONS

The following is the proposed timetable for consideration, exhibition and adoption of the document:

Thursday	28th April 2022	- Present the Draft 2022/2023 Operational Plan & Estimates to Council
Wednesday	4th May 2022	- Advertise the Draft 2022/2023 Operational Plan & Estimates for public comment.
Thursday	2nd June 2022	- Final day for public comment.
Thursday	23rd June 2022	- Adoption of 2022/2023 Operational Plan & Estimates by Council.

All residents and stakeholders are invited to submit feedback on or before 4.00 pm, Thursday 2nd June 2022 and should be addressed to the General Manager.

Email: [council@warren.nsw.gov.au](mailto:council@warren.nsw.gov.au)

Post: PO Box 6, Warren NSW 2824

In-person: Written submissions can also be provided in-person to Council's Administration Centre at 115 Dubbo Street, Warren NSW 2824.

Copies of the Warren Shire Council Draft 2022/2023 Operational Plan & Estimates are available at the following locations:

Administration Centre – 115 Dubbo Street, Warren;

Warren Shire Library – 69 Dubbo Street, Warren; and

Council's Website - <https://www.warren.nsw.gov.au/council/public-exhibition>

For further information, please contact Council's General Manager or the Divisional Manager Finance & Administration Services on (02) 6847 6600.

## INTRODUCTION

The Integrated Planning and Reporting (IP & R) framework requires an Operational Plan for 2022/2023. This document is part of the following suite of documents and should not be read in isolation;

- Community Strategic Plan “Warren Shire 2035”;
- 4-year Delivery Program;
- **Annual Operational Plan & Estimates;**
- Long Term Financial Plan;
- Asset Management Strategy; and
- Workforce Strategy and Plan.

The Operational Plan outlines the major activities Council will undertake across the full range of Council’s operations for the 2022/2023 financial year. These activities directly address the objectives and strategies outlined in Council’s Delivery Program and through the Community Strategic Plan.

The Operational Plan deals with the actions and tasks where Council has a role to play and identifies what we plan to do over the 2022/2023 financial year. The Plan also shows how we will measure progress and identifies the sectional responsibility for completing the action.

The annual financial information forming part of this plan, outlines the Annual Estimates, Revenue Policy, Fees and Charges and other financial information. This financial information relates to both the Delivery Program and Operational Plan.

## THE OPERATIONAL PLAN

One of the important requirements of both the Delivery Program and the Operational Plan is to identify who will be responsible within the Council for completing the various projects or activities. This gives a clear picture of expectations, accountabilities and timeframes.

### Integrating the plans

It is important to remember that the Delivery Program is part of a larger process – the Community Strategic Plan sets the communities agenda for the future, the Resourcing Strategy identifies matters that are within the Council’s realm of responsibility and the Delivery Program and Operational Plan spell out the Council’s plan of action for responding to these matters.

The strategies identified in the Community Strategic Plan have been carried through to the Delivery Program and the actions identified in the Delivery Program have been carried through to the Operational Plan. The diagram that follows shows how the various levels of the planning framework connect.



The Operational Plan has been developed to highlight who in Council does what activity and to identify the activities to be undertaken in the 2022/2023 financial year.

The Operational Plan is broken into Divisional/Departments and where possible to individual managers. Council works as a team from the Councillors to the General Manager and Divisional/Department Managers through to all other staff. We are outcome focused and try to ensure that our work improves the community we live in.

The Operational Plan is the link back to the Delivery Program and the Community Strategic Plan for reporting of our actions and outcomes. The Operational Plan is also linked to the Long Term Financial Plan with respect to the 2022/2023 financial year budgetary requirements.

Council receives a report each half year from the General Manager to advise of the outcomes being achieved at a Delivery Program level (four-year program). This process allows the Council and the community to determine the service outcomes and to look at the budget process against the actions in the Operational Plan. For ease of reporting, Council is using a simple traffic light reporting system of Green, Amber and Red to identify Delivery Program work progress against the Community Strategic Plan.

## ANNUAL BUDGET - CAPITAL WORKS 2022/2023

Under the IP & R process, Council prepares a rolling Long Term Financial Plan. From this Plan, Council prepares a single year financial plan to identify its day to day operational needs and to determine future capital and maintenance works across all the service areas of Council.

The 2022/2023 estimates have identified the following Capital Works to be undertaken;

- Administration - PC Replacement - \$15,000
- Solar Panel Installation various locations - \$125,000
- Animal Shelter Replacement - \$60,000
- Warren Shire Dwelling – Kitchen Renewal - \$20,000
- Warren Shire Library - New Defibrillator - \$3,000
- Warren Shire Library - Doorways to an Open-Air Library - \$315,723
- Warren Memorial Swimming Pool – Finalise Refurbishment - \$30,000
- Warren Sporting & Cultural Complex – Gym Equipment Renewals - \$7,500
- Warren Sporting & Cultural Complex – Sound System Upgrade - \$14,500
- Warren Sporting & Cultural Complex – Disabled Toilet Upstairs - \$40,000
- Warren Sporting & Cultural Complex – Retaining wall & disabled paths - \$40,000
- Showground/Racecourse - Playground Equipment Refurbishment - \$20,000
- Showground/Racecourse - Equestrian Centre Paths & Annex Sealing - \$95,944
- Urban Roads – Bitumen Resealing - \$55,000
- Urban Roads – Gravel Resheeting - \$15,000
- Rural Roads – Bitumen Resealing - \$600,258
- Nevertire-Bogan Road – Segment 04 to 10 – Reconstruction - \$3,504,640
- Rural Roads – Gravel Resheeting - \$400,000
- Regional Roads – Bitumen Resealing - \$650,179
- RR7515 (Warren Road) Segments 12 & 14 – Rehabilitation - \$1,679,000
- Regional Roads – Gravel Resheeting - \$90,000
- Plant Replacement (Nett Purchase Cost) - \$620,000

Council has several works in progress from 2021/2022 that will be finalised in 2022/2023, which includes the following;

- Carter Oval Youth Sports Precinct Development - \$1,258,000
- Showground/Racecourse Redevelopment – \$1,200,000

Included in the budget are various allocations towards maintenance works to be undertaken in the areas of town services (parks, gardens, water and sewerage), in the roads area and for other Council assets.

Council has also considered the use of grant funding to help develop new projects and to assist in the cost-effective delivery of projects and maintenance across all areas of its operation. Major grants to be sought will include upgrades to the Showground/Racecourse Complex, Carter Oval Youth Sports Precinct and Warren War Memorial Swimming Pool, Bob Christensen Reserve and walking trail improvement,

Macquarie Marshes, Tourism, Business Development Signage and Murals, Stormwater Quality Improvements, Remote Roads Improvement, Levee Rehabilitation, Design of the Upgrading of the Bryan Egan Weir, Sewerage Network Improvements and Water Network Improvements.

No new loans are proposed in the 2022/2023 Operational Plan & Estimates

## OPERATIONAL PLAN LEGISLATIVE REQUIREMENTS AND COMPLIANCE

<b>Operational Plan</b>	Identify projects, programs or activities that Council will undertake within the financial year towards addressing actions in the Delivery Program	The actions in this document include actions planned for the 2022/23 financial year
	Allocate responsibilities for each project, program or activity and measures to determine effectiveness	The actions in this document include responsibilities and measurements
	Include the Statement of Revenue Policy	The actions in this document include responsibilities and measurements
	Include provisions relating to the content of Council's annual statement of Revenue Policy: <ul style="list-style-type: none"> <li>• Estimated income and expenditure</li> <li>• Ordinary rates and special rates</li> <li>• Proposed fees and charges</li> <li>• Council's proposed pricing methodology</li> <li>• Proposed borrowings</li> </ul>	The actions in this document include responsibilities and measurements

## OPERATIONAL PLAN ACTIONS

The Operational Plan Actions are addressed under the following categories:

1. **Social** (coloured Yellow)
2. **Economic** (coloured Grey)
3. **Infrastructure** (coloured Red)
4. **Environmental** (coloured Green)
5. **Governance** (coloured Blue)

Each of these categories outlines a summary of the community views as outlined in the Community Strategic Plan “Warren Shire 2035”.

### Responsible Officer/Department

<b>GM</b>	General Manager
<b>DMFA</b>	Divisional Manager Finance & Administration Services
<b>DMES</b>	Divisional Manager Engineering Services – ( <b>LEMO</b> – Local Emergency Management Officer)
<b>MHD</b>	Manager Health & Development Services
<b>IPM</b>	Infrastructure Projects Manager
<b>EA</b>	Executive Officer to the Mayor and General Manager
<b>WHS/RC</b>	Work Health & Safety/Risk Co-ordinator
<b>TREAS</b>	Treasurer
<b>AM</b>	Asset Manager
<b>LIB</b>	Librarian
<b>RIM</b>	Roads Infrastructure Manager
<b>TSM</b>	Town Services Manager
<b>WHS/RC</b>	Work Health Safety / Risk Co-ordinator
<b>EDVM</b>	Economic Development & Visitation Manager
<b>SMT</b>	Senior Management Team
<b>MANEX</b>	Management Executive



## 1. Social Operational Plan

Warren Shire is a supportive, safe, friendly community that embraces diversity and a wide range of family structures.

The community has identified the following key social areas for action.

### Our Social Operational Plan:

Objective 1.1: Attract and retain community-focussed resources					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
1.1.1	Improve ageing, youth and disability services within the community	<p>Review and define existing directory of service providers with a focus on aged care, youth and disability services</p> <p>Obtain expressions of interest for at least one care provider to establish satellite office/shop front in Warren</p> <p>Provide leadership and work with the Warren Interagency Support Services Group to consider how best to support the Shire's local community services</p> <p>Host an expo on health services in Warren, including ageing, youth and disability services</p> <p>Display list of service providers and their services on media channels (billboard, social media and Council's website)</p>	<p>GM, MHD, DMFA, Interagency Delegates</p> <p>GM, MHD</p> <p>MHD, Interagency Delegates</p> <p>MHD, Interagency Delegates</p> <p>MHD, Interagency Delegates</p>	<p>Updated Directory</p> <p>Satellite office established</p> <p>Regular meetings organised</p> <p>Expo conducted</p> <p>Information disseminated</p>	<p>Review directory of service providers</p> <p>Arrange meetings with health service providers to facilitate the establishment of a local presence</p> <p>Attend Interagency Committee meetings</p> <p>Host an expo, including a wide range of service providers</p> <p>Disseminate information on service providers and their services</p>

<b>Objective 1.1: Attract and retain community-focussed resources</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.1.2	Improve health services within the community	<p>Advocate for improved medical services including General practitioners and Allied Health Providers</p> <p>Liaise with the Warren Multi-Purpose Health Service and other health providers to seek to provide improved health services</p>	<p>Mayor, GM</p> <p>Mayor, GM</p>	<p>Advocacy strategy developed and implemented</p> <p>Meetings conducted</p>	<p>Develop and implement an advocacy strategy</p> <p>Liaise with and support the Warren Health Action Committee</p> <p>Lobby Government</p> <p>Arrange regular meetings with health service providers to assist in improving services</p>
1.1.3	Improve educational services within the community	<p>Explore enhancements to our library services for our entire community</p> <p>Advocate for new and additional educational services</p>	<p>GM, DMFA, LIB</p> <p>Mayor, GM</p>	<p>New services implemented</p> <p>Advocacy strategy developed and implemented</p>	<p>Develop literacy and outreach services</p> <p>Expand tech-savvy services</p> <p>Develop and implement an advocacy strategy</p> <p>Lobby Government</p> <p>Meet with providers to assist in improving services</p>

<b>Objective 1.1: Attract and retain community-focussed resources</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.1.4	Ensure current and future housing needs for the community are met	Research the status of the local housing market including vacancy rates and current demand	MHD	Research completed	Conduct research
		Research industry and economic forecasts for Warren to gauge projected employment demand and related demand for housing	MHD	Research completed	Conduct research
		Summarise specific housing needs by category: <ul style="list-style-type: none"> <li>✓ short- to medium-term housing opportunities for seasonal workers, visitors and residents</li> <li>✓ permanent housing opportunities for new residents</li> </ul>	MHD	Report prepared	Summarise findings outlining options for creating additional housing opportunities
		Review the land release timetable for Warren	GM, MHD	Audit of suitable land completed	Review land release timetable
		Amend our Local Environmental Plan (LEP) to enable new housing options to be created (including community housing)	GM, SMT, MHD	LEP amended	Review and amend our LEP
		Promote new housing opportunities to property developers and facilitate future investments	Mayor, GM, SMT	Promotions undertaken	Promote the opportunities to developers

<b>Objective 1.1: Attract and retain community-focussed resources</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.1.5	Work with local Police and the community to ensure that our community is safe	<p>Advocate for an appropriate level of policing services</p> <p>Continually monitor and take legal action on the use of illicit drugs within the community</p> <p>Provide animal control services to meet the demands of the community</p>	<p>Mayor, GM</p> <p>Mayor, GM</p> <p>MHD</p>	<p>Advocacy strategy rolled out with key meetings conducted</p> <p>Meetings conducted to facilitate actions leading to a reduction in crime and the use of illicit drugs</p> <p>Reduction in complaints</p>	<p>Develop and implement an advocacy strategy</p> <p>Liaise with the local Police Force on a regular basis</p> <p>Meet with the local Police Force</p> <p>Implement a community education campaign regarding animal control</p> <p>Conduct regular ranger patrols</p>
1.1.6	Recognise and support our wide range of local community groups	<p>Develop strategies across social, economic and environmental issues</p> <p>Council to meet with local peak indigenous organisations</p> <p>Council to meet with community peak bodies and stakeholders to build collaborative relationships</p>	<p>GM, MHD, SMT, MANEX</p> <p>GM, Mayor, SMT</p> <p>GM, Mayor, SMT, MANEX</p>	<p>Strategies developed and implemented</p> <p>Regular meetings organised</p> <p>Regular meetings organised</p>	<p>Develop and implement a strategy to support local community groups and improve their viability</p> <p>Meet with local peak indigenous organisations</p> <p>Develop a positive and collaborative relationship with peak bodies</p>

<b>Objective 1.1: Attract and retain community-focussed resources</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.1.7	Improve transport services within the community	Facilitate the improvement of transport services both within the Shire and those to and from the Shire	GM, DMES, MHD, Interagency Delegates	Increased level of connectivity for residents	Meet with peak bodies and stakeholders  Develop and implement an action plan to improve transport services

<b>Objective 1.2: Engage with the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.2.1	Maintain ongoing community engagement to instil a strong collaborative environment with the community	Implement Council's Community Engagement Strategy	GM, EDVM, MANEX	Increased engagement with the community	Develop and implement plans to engage the community, in accordance with the Community Engagement Strategy
1.2.2	Support and promote community-based lifestyle and social events	Work with community to support community-based events  Train and assist community organisations in obtaining grants	GM, EDVM, MANEX  EDVM, IPM, MANEX	Activities and events supported by Council held  Grants received by Council and the community organisations	Develop and implement promotion action plans  Coordinate key community events including Australia Day, ANZAC Day, Remembrance Day and the Warren Christmas Street Party  Train and assist community organisations in obtaining grants

<b>Objective 1.2: Engage with the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.2.3	Encourage volunteerism within the community	Build a collaborative relationship with community organisations to offer assistance to volunteer organisations  Work with the Warren Interagency Support Services Group to encourage volunteerism	GM, MANEX, Interagency Delegates  MHD, Interagency Delegates	Positive feedback from volunteer organisations  Regular meetings organised	Engage with community organisations  Develop a guidance document with clear steps for volunteer organisations to engage the community  Attend Warren Interagency Support Services Group meetings
1.2.4	Ensure that our emergency services organisations are ready to support our community during natural disasters and other emergencies	Assist with the coordination of emergency services, through the Local Emergency Management Committee	Mayor, GM, DMES (LEMO), MHD, TSM	Efficient coordination of emergency services management	Facilitate Local Emergency Management Committee meetings  Make Council resources available for emergencies  Provide administrative management and technical staff during emergencies
1.2.5	Support Aboriginal people and organisations to increase the broader community's awareness and recognition of local Aboriginal cultural identity in Warren Shire	Build and maintain collaborative relationships with the Warren Local Aboriginal Land Council	Mayor, GM, MANEX	Regular meetings held  Support provided to increase cultural awareness and inclusion	Liaise with the Aboriginal Land Council and other stakeholders  Council staff to consider the requirements of the Aboriginal culture in their everyday dealings with the community to ensure inclusiveness

<b>Objective 1.3: Support young people and encourage their development</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.3.1	Support programs and services that support and assist young people in our community	Support the Warren Youth Foundation to develop strategies to assist the youth of Warren Shire	MHD, Interagency Delegates	Number of successful projects undertaken	Review and monitor Council's Memorandum of Agreement with the Warren Youth Foundation  Facilitate the development and implementation of strategies  Facilitate early intervention programs  Report activities and level of success to Council
1.3.2	Promote, to our youth, the facilities and activities that are available to them within the Shire	Address schools on the facilities that are available  Promote the facilities and activities available through Council's website, social media and Council newsletters	MHD  MHD	School presentations conducted  Increased usage of facilities and participation in activities	Address school assemblies  Promote facilities and activities  Monitor responses

<b>Objective 1.3: Support young people and encourage their development</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
1.3.3	Develop traineeship programs to retain youth	Review opportunities to develop traineeships within Council's structure	GM, SMT	Council's structure reviewed	Review Council's structure to assess opportunities to increase the level of traineeships
		Liaise with businesses and the Warren Chamber of Commerce to encourage traineeships	GM, SMT	Presentations conducted	Undertake regular presentations businesses and to the Warren Chamber of Commerce
		Develop indigenous traineeships within the Shire	GM, SMT	Indigenous traineeships developed	Obtain grant funding to support indigenous traineeships



## **2. Economic Operational Plan**

Warren Shire has significant economic potential across many industry sectors.

Agriculture and tourism are two of the most important economic sectors in the Shire. The development and growth of these, and all our industrial sectors, should be encouraged and supported.

The creation of new businesses, to diversify our economy, should also be encouraged and supported.

The community has identified the following key economic areas for action.

## Our Economic Operational Plan:

<b>Objective 2.1: Facilitate the diversification of industries within the Shire</b>					
	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
2.1.1	Improve skilled and unskilled employment opportunities to attract and retain young people and working families	<p>Survey the community to ascertain reasons for leaving or staying</p> <p>Survey business owners to ascertain what keeps their young people and what could bring them back</p> <p>Interview business owners who have successfully employed skilled, unskilled and young people</p> <p>Survey business owners to understand what may have stopped them in attracting and keeping skilled and unskilled people</p> <p>Survey business owners to understand what skills they are missing</p> <p>Collate findings and prepare action plan</p>	<p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p>	<p>Surveys completed</p> <p>Surveys completed</p> <p>Interviews conducted</p> <p>Surveys completed</p> <p>Surveys completed</p> <p>Report prepared</p>	<p>Conduct surveys and interviews with the community, business and NGOs</p> <p>Create a summary of incentives to attract and retain young people and working families</p> <p>Collate findings and prepare action plan</p> <p>Implement action plan</p>

**Objective 2.1: Facilitate the diversification of industries within the Shire**

	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
2.1.2	Proactively identify and create new business opportunities and associated investment within the Shire	<p>Facilitate business-led community forums to identify business and investment opportunities</p> <p>Engage with industry bodies and investors to share business and investment ideas</p> <p>Meet with potential businesses and investors to explore opportunities</p> <p>Seek to close out investment opportunities</p>	<p>Mayor, GM, SMT, EDVM</p> <p>Mayor, GM, SMT, EDVM</p> <p>Mayor, GM, SMT, EDVM</p> <p>Mayor, GM, SMT, EDVM</p>	<p>Forums held</p> <p>Meetings conducted</p> <p>Meetings conducted</p> <p>Opportunities completed</p>	<p>Facilitate business-led community forums</p> <p>Engage with industry bodies and investors</p> <p>Meet with potential businesses and investors to explore opportunities</p> <p>Support businesses to close investment opportunities</p>

**Objective 2.2: Proactively support the development of tourism as a key industry for the Shire**

	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
2.2.1	Prepare and implement a tourism strategy for the Shire	<p>Prepare a tourism strategy for the Shire with input from the community</p> <p>Implement the tourism strategy with support from tourism businesses, the community and Government</p> <p>Prepare a visitor destination management plan for the Shire with input from the community</p> <p>Implement the visitor destination management plan for the Shire with support from tourism businesses, the community and Government</p>	<p>GM, SMT, EDVM</p> <p>GM, SMT, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p>	<p>Strategy completed</p> <p>Strategy implemented</p> <p>Plan completed</p> <p>Plan implemented</p>	<p>Finalise a tourism strategy</p> <p>Facilitate implementation</p> <p>Prepare a destination management plan</p> <p>Promote the Shire on tourism websites, social media and other relevant promotional channels (print and online)</p>
2.2.2	Provide and promote sustainable recreation and tourism access to our rivers and marshes	<p>Confirm preferred locations to provide access to rivers for fishing and other recreational activities</p> <p>Develop selected river locations</p> <p>Actively assist with the maintenance, improvement and expansion of recreational infrastructure at the Macquarie Marshes</p>	<p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p>	<p>Locations identified</p> <p>Development complete</p> <p>Support provided</p>	<p>Confirm preferred locations for recreational activities on our rivers</p> <p>Seek grant funding to support development</p> <p>Install infrastructure at river locations</p> <p>Actively assist with the maintenance, improvement and expansion of recreational infrastructure at the Macquarie Marshes</p>

**Objective 2.2: Proactively support the development of tourism as a key industry for the Shire**

	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
2.2.3	Develop and deliver a customer service framework for all businesses in our Shire	<p>Research best practice customer service approaches</p> <p>Host a customer service workshop with local businesses to consider best practice customer service approaches</p> <p>Facilitate agreement on a customer service framework for all businesses in the Shire</p>	<p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p>	<p>Research completed</p> <p>Workshop conducted</p> <p>Framework agreed</p>	<p>Conduct research on best practice customer service</p> <p>Host a customer service workshop</p> <p>Facilitate a customer service framework for all businesses</p>

**Objective 2.3: Support the growth and revitalisation of existing and new local businesses**

Strategy	Council delivery program actions	Responsible officer / department	Measures	Detailed actions
2.3.1 Facilitate the growth of local businesses	<p>Research industry and economic forecasts for Warren</p> <p>Research growth strategies adopted by Shires like ours</p> <p>Facilitate a business growth working group comprised of business-focussed community groups and individual businesses to:</p> <ul style="list-style-type: none"> <li>✓ identify barriers to growth</li> <li>✓ consider growth opportunities for existing businesses</li> </ul> <p>Facilitate the development and implementation of a business growth strategy</p>	<p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p>	<p>Research completed</p> <p>Research completed</p> <p>Working group established and operating</p> <p>Strategy developed and implemented</p>	<p>Conduct research</p> <p>Facilitate a business growth working group</p> <p>Facilitate the development and implementation of a business growth strategy</p>
2.3.2 Facilitate improvements in business efficiency for local businesses	<p>Research best practice business efficiency approaches</p> <p>Host a business efficiency workshop with local businesses to consider best practice business efficiency approaches</p> <p>Facilitate the implementation of new business efficiency approaches</p>	<p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p> <p>GM, SMT, MANEX, EDVM</p>	<p>Research completed</p> <p>Workshop conducted</p> <p>Efficiency approaches implemented</p>	<p>Conduct research on best practice business efficiency</p> <p>Host a business efficiency workshop</p> <p>Facilitate the implementation of new business efficiency approaches</p>

**Objective 2.3: Support the growth and revitalisation of existing and new local businesses**

	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
2.3.3	Diversify land use options in the Warren CBD to support new business opportunities for the community	<p>Conduct community consultation regarding possible new land uses for the Warren CBD and collate outcomes</p> <p>Amend our Local Environmental Plan (LEP) where required</p> <p>Promote zoning changes to the community</p>	<p>GM, SMT, MANEX, EDVM</p> <p>GM, MHD, SMT</p> <p>GM, MHD, SMT, MANEX</p>	<p>Community consultation completed</p> <p>LEP amended</p> <p>Promotion undertaken</p>	<p>Conduct community consultation</p> <p>Review and amend our LEP</p> <p>Promote zoning changes to the community</p>

### 3. Infrastructure Operational Plan

Providing and maintaining good community amenity is vital to attracting and retaining skills in Warren Shire.

Quality infrastructure is what makes Warren Shire an easy place to live for diverse family types.

The community has identified the following key infrastructure areas for action.

#### Our Infrastructure Operational Plan:

Objective 3.1: Provide reliable and accessible connectivity across the Shire					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
3.1.1	Ensure that the road network is maintained to acceptable community standards	Ensure that our roads are maintained to acceptable community standards in a cost effective, efficient and safe manner – as outlined in the asset management plans	DMES, RIM	Maintenance activities conducted in accordance with good engineering practice	Undertake regular road inspections and repair defects  Conduct routine maintenance according to our maintenance program  Review and monitor our maintenance program
		Actively seek grants from Federal and State Governments	DMES, RIM	Increased level of grant funds obtained	Apply for grant funding for maintenance



<b>Objective 3.1: Provide reliable and accessible connectivity across the Shire</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
3.1.2	Advocate for reliable telecommunications services throughout the Shire	<p>Collate local data to demonstrate the importance of having reliable telecommunications networks throughout the Shire including:</p> <ul style="list-style-type: none"> <li>✓ Mobile phone networks</li> <li>✓ Data networks</li> </ul> <p>Lobby relevant Government Ministers and Departments to advocate for improved telecommunications infrastructure</p>	<p>GM, SMT</p> <p>Mayor, GM</p>	<p>Report prepared</p> <p>Meetings conducted for advocacy and lobbying</p>	<p>Collate findings and prepare action reports</p> <p>Conduct a planned series of meetings with relevant Government Ministers and Departments</p>
3.1.3	Ensure that the Shire is well positioned to rapidly adopt new, modern energy technologies as they emerge	<p>Monitor trends in the energy supply sector, particularly with respect to renewable energy</p> <p>Lobby the Government, energy authorities and energy providers to ensure that Warren Shire is included in the Central-West Orana Renewable Energy Zone with improved high-voltage connectivity</p>	<p>GM, SMT</p> <p>Mayor, GM</p>	<p>Research conducted</p> <p>Meetings conducted and submissions made</p>	<p>Monitor and report on trends</p> <p>Arrange meetings with Government, energy authorities and energy providers</p>
3.1.4	Advocate for improved rail access to Warren	Lobby relevant Government Ministers and Departments to advocate for improved rail access to Warren	Mayor, GM	Meetings conducted for advocacy and lobbying	Conduct a planned series of meetings with relevant Government Ministers and Departments

<b>Objective 3.2: Provide sustainable infrastructure for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
3.2.1	Maintain community assets (swimming pools, library, council buildings, parks, gardens, reserves, cemeteries, aerodrome, stormwater, water and sewer infrastructure) to acceptable community standards	<p>Conduct community consultation regarding community assets</p> <p>Ensure that community assets are maintained to acceptable community standards in a cost effective, efficient and safe manner – as outlined in our asset management plans</p> <p>Actively seek grants from Federal and State Governments</p>	<p>GM, SMT, MANEX, MHD, IPM, TSM</p> <p>DMES, MHD, TSM</p> <p>GM, SMT, MANEX, TSM, IPM, LIB</p>	<p>Community consultation completed</p> <p>Maintenance activities conducted</p> <p>Increased level of grant funds obtained</p>	<p>Conduct community consultation</p> <p>Conduct routine maintenance according to our maintenance program</p> <p>Review and monitor our maintenance program</p> <p>Apply for grant funding for improvements</p>
3.2.2	Ensure that the Warren levee continuously remains fit for purpose	<p>Undertake a regular renewal and repair program for the Warren levee</p> <p>Actively seek grants from Federal and State Governments</p>	<p>DMES, TSM</p> <p>DMES, TSM</p>	<p>Renewals and repairs completed</p> <p>Grant funds obtained</p>	<p>Undertake annual condition assessments</p> <p>Undertake regular renewal and repair work</p> <p>Seek grant funding to support rehabilitation programs</p>

<b>Objective 3.3: Proactively manage our infrastructure assets</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
3.3.1	Adopt comprehensive and practical asset management plans that support, and are supported by, our long-term financial plans	<p>Prepare asset management plans for each class of asset</p> <p>Ensure that plans are integrated with our long-term financial plans</p> <p>Ensure that operations, maintenance, capital renewal and capital expansion activities are undertaken in accordance with the asset management plans</p> <p>Capture accurate and complete asset condition data regularly</p> <p>Actively seek grants from Federal and State Governments</p>	<p>DMFA, DMES, MHD,TSM, RIM, AM</p> <p>DMFA, AM</p> <p>DMES, MHD,TSM, RIM, IPM</p> <p>DMES, MHD,TSM, RIM, AM</p> <p>DMES, MHD,TSM, RIM, IPM</p>	<p>Plans adopted by Council</p> <p>Plans completed</p> <p>Programs in place</p> <p>Condition assessments undertaken</p> <p>Increased level of grant funds obtained</p>	<p>Prepare asset management plans for each class of asset</p> <p>Ensure that plans are integrated with our long-term financial plans</p> <p>Ensure that operations, maintenance, capital renewal and capital expansion activities are undertaken in accordance with the asset management plans</p> <p>Undertake annual condition assessments</p> <p>Apply for grant funding for improvements</p>

<b>Objective 3.3: Proactively manage our infrastructure assets</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
3.3.2	Maintain a well-resourced team of infrastructure staff to ensure that our infrastructure needs are met	Ensure infrastructure staff are appropriately experienced and qualified to adequately maintain and improve infrastructure	GM, SMT, RIM, TSM, IPM	Experienced and qualified staff	Maintain adequate levels of qualified infrastructure staff to budget allocations and the Workforce Strategy and Plan  Provide comprehensive training to staff  Maintain a proactive grant management capability

<b>Objective 3.4: Revitalise the Warren, Nevertire and Collie streetscapes</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
3.4.1	Continually upgrade streetscapes in Warren, Nevertire and Collie to create attractive places to live and to visit	Finalise investigation, design and implementation of the upgrading of the Warren CBD streetscape  Continue consultation with the Warren, Nevertire and Collie communities on possible future streetscape improvements	GM, DMES  DMES	Design and implementation completed  Consultation program instigated	Finalise design of the Warren CBD streetscape  Seek grant funding to implement the upgrading of the Warren CBD streetscape  Continue consultation  Implement changes to streetscapes

#### **4. Environmental Operational Plan**

Warren is a pretty town with extensive natural advantages which support an enviable lifestyle.

The natural and environmental advantages of the town, and of the Shire, should be protected for our community, for visitors and for potential new residents.

External threats, such as climate change, need to be recognised. We need to plan impactful responses to these threats.

The community has identified the following key environmental areas for action.

## Our Environmental Operational Plan:

Objective 4.1: Manage the impact of climate change on our local community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
4.1.1	Work with appropriate agencies to proactively address the local impacts of climate change	Actively participate in Macquarie Floodplain Management Committee	Mayor, GM	Meetings attended	Attend meetings with each agency
		Actively participate in the Central West Councils Environment and Waterways Alliance	MHD	Meetings attended	Attend and participate in meetings
		Respond to climate-driven regulatory changes that impact our community	GM, MHD, DMES, RIM, TSM	New initiatives implemented	Respond to regulatory changes
		Lobby Government to pipe the Albert Priest channel	Mayor, GM	Pipe installed	Arrange meetings with Government ministers regarding the Albert Priest channel
		Amend our Local Environmental Plan (LEP) to enable Council to better manage the impact of solar farms on our agricultural land and our community	GM, SMT, MHD	LEP amended	Review and amend our LEP
		Review our Consequence Management Guides under our Local Emergency Management Plan	GM, DMES (LEMO), MHD, TSM	Review completed	Review and amend our Consequence Management Guides
		Update our Local Emergency Management Plan to take into account the impact of climate change	GM, DMES (LEMO), MHD, TSM	Plan updated	Review and amend our Local Emergency Management Plan

<b>Objective 4.1: Manage the impact of climate change on our local community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.1.2	Encourage the local community to embrace sustainable living and business practices	Provide the community with access to education, information and activities that promote sustainable living and business practices	MHD	Information delivered	Facilitate sustainability information groups  Facilitate information sessions with external experts for our local community  Promote sustainable development within the community

<b>Objective 4.2: Proactively manage environmental-based assets for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.2.1	Sustainably manage the Shire's limited water resources	Assist with the education of landowners on the role and activities of the Natural Resources Access Regulator  Lobby the Government to increase the capacity of the Burrendong dam	MHD  Mayor, GM	Educations programs completed  Submissions made	Facilitate group information sessions with landowners  Meet with individual landowners  Make submissions and arrange meetings with Government Ministers regarding increasing storage of the Burrendong dam

<b>Objective 4.2: Proactively manage environmental-based assets for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.2.2	Ensure that our town water usage complies with our licenced allocations	Monitor water usage to ensure that extraction limits are not exceeded	DMES, TSM	Water usage remains within our limits	Conduct community information sessions to educate the community on sustainable water usage
		Investigate the installation of smart meters	DMES, TSM	Investigation undertaken	Install smart meters if deemed feasible
		Educate the community on sustainable water usage	DMES, TSM	Education program delivered	Facilitate education programs for the community
4.2.3	Provide Warren and the villages of Nevertire and Collie with an adequate and safe water supply that is appropriately priced for all consumers	Maintain and renew our water supply network in accordance with our water supply network asset management plan	DMES, TSM	Water supply network renewed and maintained	Complete water supply renewal projects as required  Actively operate and maintain water supply network assets in accordance with the asset management plan
		Comply with current best practices for water supply networks	DMES, TSM	Affirmative annual compliance report	Audit our operations against current best practice
		Upgrade the chlorination systems at Warren, Nevertire and Collie to best practice levels	DMES, TSM, IPM	Chlorination systems installed	Install chlorination systems
		Remain actively involved in the Orana Water Utilities Alliance	DMES, TSM	Meetings attended	Attend meetings with the Orana Water Utilities Alliance



<b>Objective 4.2: Proactively manage environmental-based assets for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.2.4	Provide Warren and the village of Nevertire with an adequate and environmentally acceptable sewerage scheme that is appropriately priced for all consumers	Maintain and renew our sewerage network services in accordance with our sewerage network asset management plan	DMES, TSM	Sewerage network renewed and maintained	Complete sewerage infrastructure projects as required  Actively operate and maintain sewerage network assets in accordance with the asset management plan
		Comply with current best practices for sewerage systems	DMES, TSM	Affirmative annual compliance report	Audit our operations against current best practice
		Remain actively involved in the Orana Water Utilities Alliance	DMES, TSM	Meetings attended	Attend meetings with the Orana Water Utilities Alliance
4.2.5	Ensure that our stormwater drainage system remains effective	Maintain our stormwater drainage assets in accordance with our stormwater drainage asset management plan	DMES, TSM	Adherence to asset management plan	Actively maintain our stormwater drainage assets
		Install stormwater quality improvement devices (SQIDs)	DMES, TSM	Funding approved and devices installed	Undertake a grant funding process for SQIDs  Install SQIDs and commence a maintenance program

<b>Objective 4.3: Provide a sustainable waste management service for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.3.1	Reduce the rate of landfill through appropriate waste minimisation and waste collection processes	<p>Participate in regional initiatives relating to the reduction of waste deposited in our landfill facilities</p> <p>Investigate and implement improved waste collection and waste processing processes</p> <p>Implement the Ewenmar Waste Depot Management Regime, Strategies and Plan</p>	<p>MHD</p> <p>MHD</p> <p>MHD</p>	<p>Reduction in waste deposited in our landfill facilities</p> <p>New improved processes implemented</p> <p>New Management Plan implemented</p>	<p>Engage with regional waste management working groups to access latest landfill management methods</p> <p>Investigate best practice waste collection and waste processing practices</p> <p>Implement new processes</p>
4.3.2	Introduce new sustainable waste management practices for both green waste and recyclable materials	<p>Investigate and implement improvements in green waste processing</p> <p>Investigate and implement new uses for processed green waste</p> <p>Investigate and implement state of the art recycling initiatives</p>	<p>MHD</p> <p>MHD</p> <p>MHD</p>	<p>New green waste processing implemented</p> <p>New uses for processed green waste identified and utilised</p> <p>New recycling initiatives introduced</p>	<p>Meet with industry experts to understand best practices in green waste management and paper recycling</p> <p>Research new ideas on future uses for green waste and implement where currently available</p> <p>Research and implement new recycling initiatives</p>

<b>Objective 4.4: Support environmentally sustainable land management practices</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.4.1	Actively manage noxious weeds	Apply the weed management guidelines of the Castlereagh Macquarie County Council (CMCC) to land that Council manages	DMES, MHD, TSM, RIM	Guidelines adhered to	Undertake regular weed control activities
		Assist in promoting and endorsing the CMCC guidelines to landowners	MHD	Guidelines promoted and endorsed	Regularly promote the CMCC guidelines to landowners
4.4.2	Actively manage pests	Continually liaise with Local Land Services (LLS) to ensure that current pest management initiatives are undertaken on land that Council manages	DMES, MHD, TSM, RIM	Initiatives undertaken when requested by LLS	Undertake pest management activities when requested by LLS
4.4.3	Ensure that crown land is managed using environmentally sustainable principles and practices	Continually liaise with Government to ensure that Council maintains the crown land under its management in an environmentally sustainable way	DMES, MHD, TSM	Environmentally sustainable management achieved	<p>Liaise with Government on environmentally sustainable management approaches for crown land</p> <p>Adopt environmentally sustainable approaches to crown land management</p>
4.4.4	Preserve and protect endangered ecological communities (EEC) of native plants, animals and other organisms living in unique habitats within the Shire	Liaise with Government and other agencies to remain appraised of the latest legislation and initiatives concerning the preservation and protection of endangered ecological communities	DMES, MHD, TSM, RIM	Current EEC legislation and initiatives understood	<p>Regularly review legislation</p> <p>Liaise with relevant agencies</p>
		Implement preservation and protection initiatives as required	DMES, MHD, TSM, RIM	Processes implemented	Adopt required preservation and protection initiatives

<b>Objective 4.4: Support environmentally sustainable land management practices</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
4.4.5	Sustainably manage Council's road-making materials and storage sites (gravel, sand, loam pits and roadside stockpile sites)	Regularly monitor the safety and operations of gravel, sand and loam pits and roadside stockpile sites to ensure high environmental standards are adhered to	DMES, RIM, WHS/RC	Monitoring in progress and actions undertaken	Regularly undertake inspections to ensure legislative compliance and action plans implemented
		Redevelop and implement the Quarry Safety Management Plan	DMES, RIM, WHS/RC	Plan in place	Finalise and implement the plan Train staff

## 5. Governance Operational Plan

Council can and should play both a leadership and a supporting role within our community.

Our Council should proactively support our community. At times, it will also work in partnership with the community.

Our Council will succeed if it is both financially sound and if it employs high-quality staff.

The community has identified the following key governance areas for action.

### Our governance operational plan:

Objective 5.1: Ensure strong engagement and collaboration with the community					
Strategy		Council delivery program actions	Responsible officer / department	Measures	Detailed actions
5.1.1	Undertake regular community engagement activities as per the Community Engagement Strategy	Complete all community engagement activities outlined in the Community Engagement Strategy	Mayor, GM SMT, MANEX	Strong community engagement	Complete all community engagement activities  Disseminate information on Council activities to the community and other stakeholders through Council's website, media releases, Council newsletters and social media

<b>Objective 5.1: Ensure strong engagement and collaboration with the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.1.2	Provide training to the community on making grant applications	Disseminate grant opportunities to the community  Train community members and community groups on best practice grant preparation	GM, SMT, MANEX, IPM, EDVM  EDVM	Grant opportunities promoted  Number of successful grants	Establish a register of grant opportunities for the community  Promote grant opportunities to the community through social media and other communication channels  Provide group and one-on-one grant application training as required
5.1.3	Promote Warren Shire Council to wide audiences both within the Shire and externally	Prepare and implement community engagement plans  Promote Council through websites, social media and other relevant promotional channels (print and online)	Mayor, GM SMT, MANEX, EDVM  Mayor, GM SMT, MANEX, EDVM	Plans completed and implemented  Increased positive image of Council	Implement community engagement plans  Increase positive promotion of Warren Shire Council

<b>Objective 5.2: Maintain a financially sustainable Council that provides cost effective services</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.2.1	Ensure that this strategic planning framework becomes an integral part of our operating culture	Adopt all delivery programs from this strategic planning framework	GM, SMT, MANEX	Strategic planning framework imbedded within Council operations	Responsible officers action and implement delivery programs.  Implementation of delivery program actions reviewed as part of the annual performance evaluation of these responsible officers
5.2.2	Proactively manage known compliance risks	Review our compliance risk register  Implement actions to mitigate against known compliance risks	GM, SMT, MANEX, WHS/RC  GM, SMT, MANEX, WHS/RC	Number of non-compliance notices  Number of non-compliance notices	Review our compliance risk register  Assess Council's risk exposure  Implement mitigation actions

<b>Objective 5.2: Maintain a financially sustainable Council that provides cost effective services</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.2.3	Seek new sources of income for Council	<p>Implement the Road Maintenance Council Contract (RMCC) from the State Government for the maintenance of Government-owned roads</p> <p>Apply for private works contracts with local businesses, landowners and the community</p> <p>Reassess Council's schedules of rates, fees and charges</p> <p>Review Council's investment management strategies</p> <p>Continually review and seek grant opportunities</p>	<p>GM, DMES, RIM</p> <p>DMES, RIM, TSM</p> <p>GM, SMT, DMFA, DMES, MHD, MANEX</p> <p>DMFA</p> <p>GM, SMT, MANEX, MHD, RIM, TSM, IPM</p>	<p>Successful delivery of contract maintenance and improvement works</p> <p>Contracts in place</p> <p>New schedules confirmed</p> <p>New strategies developed and implemented</p> <p>Grants won</p>	<p>Implement the RMCC contract</p> <p>Promote Council's private works capabilities</p> <p>Review rates, fees and charges</p> <p>Review investment management strategy and implement</p> <p>Continually assess and consider grant opportunities and apply where appropriate</p>
5.2.4	Explore partnerships with others to share costs	Create partnerships with Government, businesses and NGOs to create shared services agreements	Mayor, GM, SMT, MANEX	Shared services agreements in place	<p>Identify shared services opportunities</p> <p>Negotiate with selected potential partners</p> <p>Implement shared services agreements</p>



<b>Objective 5.2: Maintain a financially sustainable Council that provides cost effective services</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.2.5	Improve procurement practices to maximise cost efficiency whilst supporting local businesses where possible	Utilise and maintain the VendorPanel procurement and contract management system	GM, SMT, MANEX	VendorPanel actively used	Maintain VendorPanel
		Train staff in procurement and contract management practices	GM, SMT, MANEX	Staff trained	Train staff in procurement and contract management practices
		Promote opportunities for local businesses to provide services to Council	GM, SMT, MANEX	Community and businesses informed	Promote opportunities for local businesses to provide services to Council
5.2.6	Embrace a team centred culture of continual improvement to improve operational efficiency	Consult with the community to agree on the levels of service it requires from Council	GM, SMT, MANEX	Levels of service agreed	Conduct regular community consultation and surveys
		Equip, empower and support staff to achieve their goals	GM, SMT, MANEX	Positive staff surveys	Undertake staff evaluation and goal-setting processes
		Embrace the use of new technology to support our processes	GM, SMT, MANEX	Processes improved	Review internal processes and supporting technology

<b>Objective 5.3: Support our people to provide high-quality services to the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.3.1	Provide effective training and development of our staff	Review our staff evaluation and goal-setting processes to incentivise staff	GM, SMT, MANEX	Updated staff evaluation process	Review our staff evaluation and goal-setting processes
		Equip, empower and support staff to achieve their goals	GM, SMT, MANEX	Updated Workforce Strategy and Plan	Review and update the Workforce Strategy and Plan
		Provide career path opportunities to incentivise staff and to improve business continuity	GM, SMT, MANEX	Updated Workforce Strategy and Plan	Map possible career progression opportunities for staff
		Implement a tailored training and development program for each member of staff	GM, SMT, MANEX	Staff reviews completed	Provide training and development programs for staff
		Implement formal flexibility working arrangements for staff	GM, SMT, MANEX	Updated Workforce Strategy and Plan	Encourage staff to attend relevant forums and conferences
		Review our salary system against current best practice	GM, SMT, MANEX	Updated salary system	Review our salary system against current best practice

<b>Objective 5.3: Support our people to provide high-quality services to the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.3.2	Create a productive and cooperative working environment for Councillors to support their governance responsibilities	<p>Train Councillors on their roles and responsibilities</p> <p>Provide Councillors with community leadership opportunities</p> <p>Provide timely, accurate and relevant reporting and information to Councillors to enable informed decision making</p>	<p>GM, SMT</p> <p>GM, SMT</p> <p>GM, SMT, MANEX</p>	<p>Programs delivered</p> <p>Opportunities provided</p> <p>Reports and information delivered</p>	<p>Create Councillor development plans</p> <p>Deliver induction training to Councillors</p> <p>Run Councillor workshops on select topics</p> <p>Provide Councillors with opportunities to engage community groups and to represent Council at conferences, in Committees and in meetings with external organisations</p> <p>Annually review committee structures</p> <p>Provide Councillors with timely information</p> <p>Annually review the quality of the reports provided to Council</p>
5.3.3	Ensure a quality customer service focus by customer staff	<p>Promote quality customer service approaches to all Council employees</p> <p>Obtain community feedback on Council's customer service</p>	<p>GM, SMT, MANEX</p> <p>GM, SMT, MANEX</p>	<p>Customer service training implemented</p> <p>Increased customer satisfaction</p>	<p>Train staff in customer service initiatives</p> <p>Monitor customer satisfaction</p>

<b>Objective 5.4: Collaborate with external parties to capture new opportunities for the community</b>					
<b>Strategy</b>		<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.4.1	Obtain new development funds from developers to support the provision of improved infrastructure services	<p>Arrange through negotiations Planning Agreements with developers</p> <p>Negotiate with major developers to obtain new development funds</p> <p>Allocate additional funds to the provision of new infrastructure and services for the community</p>	<p>GM, SMT, MHD</p> <p>GM, SMT, MHD</p> <p>GM, SMT, MHD, MANEX</p>	<p>Planning Agreements implemented</p> <p>Negotiations completed</p> <p>Fund allocated</p>	<p>Negotiate Planning Agreements.</p> <p>Negotiate with major developers to obtain new development funds</p> <p>Allocate additional funds to the provision of new infrastructure and services for the community</p>
5.4.2	Lobby the State Government to reduce the amount of cost shifting, from Government to Council, for the provision of community services	<p>Develop and implement a lobbying plan for cost shifting reduction measures</p> <p>Obtain the support of other local Councils and the Alliance of Western Councils</p> <p>Meet with relevant State Government Ministers and Departments</p>	<p>Mayor, GM</p> <p>Mayor, GM</p> <p>Mayor, GM</p>	<p>Lobby plan developed and implemented</p> <p>Support obtained</p> <p>Meetings conducted</p>	<p>Develop and implement a lobbying plan</p> <p>Contact other local Councils and the Alliance of Western Councils</p> <p>Conduct a planned series of meetings with relevant State Government Ministers and Departments</p>

**Objective 5.4: Collaborate with external parties to capture new opportunities for the community**

	<b>Strategy</b>	<b>Council delivery program actions</b>	<b>Responsible officer / department</b>	<b>Measures</b>	<b>Detailed actions</b>
5.4.3	Actively seek external support (financial and in-kind) from Government, alliance partners, the community and philanthropists to support the provision of new services and amenities for the community	<p>Meet with community groups to consider the support that they might require to develop new community services and amenities</p> <p>Facilitate the development of a plan to target and engage with potential support providers</p> <p>Facilitate meetings between the potential support providers and our community groups</p>	<p>GM, SMT, MANEX</p> <p>GM, SMT, MANEX</p> <p>GM, SMT, MANEX</p>	<p>Meetings conducted</p> <p>Plan developed and implemented</p> <p>Meetings conducted</p>	<p>Meet with community groups to consider types of support required</p> <p>Facilitate the development and implementation of a plan to engage potential support providers</p> <p>Facilitate a series of meetings between potential support providers and our community groups</p>

**STATEMENT OF RATES**

Council’s proposed revenue policy as applied to rating is summarised as follows:

Rate Type	Category	Sub Category	Ad Valorem Cents in \$	Minimum Rate	Min Rate % of Total Rate	Rate Yield \$	No. of Assess.
Ordinary	Residential	Warren	4.459641	549.00	33.02%	517,088.13	741
Ordinary	Residential	Nevertire	0.683763	227.00	98.34%	15,695.83	69
Ordinary	Residential	Collie	1.926814	227.00	89.95%	16,908.45	72
Ordinary	Residential	Rural	0.699800	296.00	5.64%	152,200.41	185
Ordinary	Farmland		0.345631	296.00	0.40%	4,321,107.65	714
Ordinary	Business		8.556735	549.00	0.53%	208,894.02	82
Ordinary	Business	Other (Warren)	0.620983	296.00	34.00%	13,930.89	30
Ordinary	Business	Nevertire	1.544687	296.00	15.54%	7,617.63	12
Ordinary	Business	Airport Area	0.641891	296.00	52.89%	11,192.50	29
					<b>Total</b>	<b>5,264,635.51</b>	<b>1,934</b>

The above calculations are based on a 2.5% increase in the general rates, this equates to an approximate increase of \$128,400.00 on the actual 2021/2022 rates levied.

The Independent Pricing and Regulatory Tribunal (IPART) initially set the 2022/2023 maximum permissible rate increase for Warren Shire Council at 1.3%, this was made up of a Local Government Cost Index component of 0.7% and an increased population component of 0.6%.

Subsequently the Office of Local Government (OLG) and IPART advised all NSW Councils of an opportunity to apply for a one-off Additional Special Variation to a maximum total general rate increase of 2.5%. Council resolved at the March 2022 Meeting to apply for an Additional Special Variation of 1.2% to IPART, a determination on Council’s application from IPART is not expected until June 2022.

This Policy may need to be amended and is dependent on the determination received from IPART on Council’s Additional Special Variation application and land value changes received from the Valuer General.

Proposed ordinary rates to be levied by Council are as follows:

**Residential**

Council proposes to levy a main residential category rate, together with three sub-categories, as summarised hereunder.

**\* Sub-Category Residential – Warren Centre of Population**

Properties placed in this category include all properties meeting the residential definition, being those properties within the Warren Centre of Population. It is proposed to levy an ad/valorem amount (amount in the dollar) of 4.459641 cents on a rateable value of \$7,766,300 with an estimated yield of \$346,349.13. A minimum rate of \$549.00 will apply with an estimated yield of \$170,739.00.

**\* Sub-Category Residential - Nevertire Centre of Population**

All residential properties within the Nevertire Centre of Population will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.75 cents on a rateable value of \$38,000 with an estimated yield of \$259.83. A minimum rate of \$227.00 will apply with an estimated yield of \$15,436.00.

**\* Sub-Category Residential - Collie Centre of Population**

All residential properties within the Collie Centre of Population will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.915 cents on a rateable value of \$88,200 with an estimated yield of \$1,699.45. A minimum rate of \$227.00 will apply with an estimated yield of \$15,209.00.

**\* Sub-Category Residential - Rural Residential**

All properties satisfying the rural residential definition will be subject to this rate. Most of such properties are situated on the fringe of Warren. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.6998 cents on a rateable value of \$20,522,500 with an estimated yield of \$143,616.41. A minimum rate of \$296.00 will apply with an estimated yield of \$8,584.00.

**Farmland**

Council proposes to levy a farmland rate on all properties satisfying the farmland definition. The rate will apply to all genuine farming properties and will be the lowest tier of the rating structure. It is proposed to levy an ad-valorem amount (rate in the dollar) of 0.345631 cents on a rateable value of \$1,245,241,200 with an estimated yield of \$4,303,939.65. A minimum rate of \$296.00 will apply with an estimated yield of \$17,168.00.

**Business**

Council proposes to levy a main business category rate, together with one sub-category, as summarised.

**\* Business - General**

Properties placed in this category include lands within the Warren & Nevertire Centre of Population that satisfy the business criteria pursuant to Section 518 of the Local Government Act, 1993. It is proposed to levy an ad-valorem amount (amount in the dollar) of 8.556735 cents on a rateable value of \$2,428,450 with an estimated yield of \$207,796.02. A minimum of \$549.00 will apply with an estimated yield of \$1,098.00.

**\* Sub-Category Business – Other (Warren)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated on the fringe of Warren will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.620983 cents on a rateable value of \$1,480,700 with an estimated yield of \$9,194.89. A minimum rate of \$296.00 will apply with an estimated yield of \$4,736.00.

**\* Sub-Category Business – Other (Nevertire)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated within the village of Nevertire will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.544687 cents on a rateable value of \$416,500 with an estimated yield of \$6,433.63. A minimum rate of \$296.00 will apply with an estimated yield of \$1,184.00.

### **\* Sub-Category Business – Other (Airport Area)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated at the Warren Airport Area will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.641891 cents on a rateable value of \$821,400 with an estimated yield of \$5,272.50. A minimum rate of \$296.00 will apply with an estimated yield of \$5,920.00.

### **Mining**

Council does not propose to levy a mining rate as no properties satisfy the mining definition.

### **Interest on Rates**

Interest to be charged on overdue rates is regulated by the Office of Local Government. It is proposed to apply the maximum rate determined under this regulation of 6%. Interest will be calculated on a simple daily basis.

### **Annual Water Charges**

#### **Warren Water Availability Charge**

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Warren Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply scheme for all properties within the Warren water supply area. It is proposed to levy an availability charge of \$500.00 with an estimated yield of \$445,500.00.

#### **Nevertire Water Availability Charge**

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Nevertire Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Nevertire water supply area. It is proposed to levy an availability charge of \$662.00 per assessment with an estimated yield of \$41,044.00. Any assessment in respect of land not built upon and not supplied with water, the charge shall be \$264.00 with an estimated yield of \$6,336.00.

#### **Collie Water Availability Charge**

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Collie Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Collie water supply area. It is proposed to levy an availability charge of \$506.00 per assessment with an estimated yield of \$11,638.00. Any assessment in respect of land not built upon and not supplied with water the charge shall be \$264.00 with an estimated yield of \$11,352.00.

#### **Warren Airport Water Availability Charge**

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Warren Airport Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Warren Airport water supply area. It is proposed to levy an availability charge of \$166.00 per assessment with an estimated yield of \$1,494.00.



### **Availability Charges for Water supplied to Non-Rateable Properties**

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being the availability charge for any water supplied to non-rateable properties. The charge applicable will be dependent upon the supply from which the water is drawn, as indicated below:

Warren	-	\$500.00
Nevertire	-	\$662.00
Collie	-	\$506.00

### **Annual Sewerage Charges**

#### **Warren Residential Sewerage Charge**

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993, on each parcel of land categorised as residential within the Warren Local Sewerage Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective sewerage scheme for all properties within the Warren sewerage area. It is proposed to levy a charge of \$625.00 with an estimated yield of \$460,000.00.

#### **Nevertire Sewerage Charge**

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Nevertire Local Sewerage Area for which the service is available. The purpose of the rate is to finance the provision and maintenance of an effective sewerage scheme for all rateable properties within the Nevertire sewerage area. It is proposed to levy a charge of \$654.00 per assessment with an estimated yield of \$24,198.00. Any assessment in respect of land not built upon and not connected to Council's sewerage will be charged the amount of \$250.00 with an estimated yield of \$4,750.00.

#### **Residential Sewerage Charges for Multiple User Properties**

Residential properties in Warren with more than two (2) WC's, are charged half the minimum sewerage charge multiplied by the number of additional WC's in addition to the annual sewerage charge.

Charge for each extra WC	-	\$313.00
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#### **Non-residential Sewerage Access Charge**

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being a sewerage charge to non-residential properties. The charge applicable will be dependent upon the sewerage scheme, as indicated below:

Warren	-	\$573.00
Nevertire	-	\$573.00

## Annual Domestic Waste Management Charges

### Domestic Waste Management Services – Urban Areas

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Domestic Waste Management (DWM) services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. A vacant charge will be made on all unoccupied land in the same area.

*	Domestic Waste Vacant Land Charge	\$ 54.00 pa
*	Domestic Waste Charge	\$322.00 pa

## Annual Waste Management Charges

### Waste Management Services

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Waste Management Services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. Charges will be made on the following basis:

*	Waste Management Charge	\$322.00 pa
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### Waste Depot Access Charge

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Waste Depot Access Charge for the provision of Waste Management Services on occupied land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Waste Depot Access Charge	\$105.00 pa
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### Domestic Waste Vacant Charge – Non-Urban Areas

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Domestic Waste Vacant Charge for the provision of Waste Management Services on vacant land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Domestic Waste Vacant Land Charge	\$54.00 pa
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## Water Usage Charges

Council proposes to levy usage water charges in accordance with Section 502 of the Local Government Act, 1993, on all properties. The purpose of this charge is two-fold:

- (1) to assist in the financing of water supplies;
- (2) to encourage conservative use of water.

The usage water charge for 2022/2023 will be:

Warren Bore Water Supply	-	0 – 450 kl	-	\$1.39/kilolitre
	-	over 450 kl	-	\$2.11/kilolitre
Warren River Water Supply	-	0 – 450 kl	-	\$0.50/kilolitre
	-	over 450 kl	-	\$0.89/kilolitre
Nevertire Bore Water Supply	-	0 – 450 kl	-	\$0.80/kilolitre
	-	over 450 kl	-	\$1.17/kilolitre
Collie Bore Water Supply	-	0 - 450 kl	-	\$1.65/kilolitre
	-	over 450 kl	-	\$2.53/kilolitre
Warren Airport Bore Water Supply	-	0 – 450 kl	-	\$1.39/kilolitre
	-	over 450 kl	-	\$2.11/kilolitre

## Non-Residential Sewerage Usage Charge

Council proposes to levy a usage charge in accordance with Section 502 of the Local Government Act, 1993, on all non-residential properties.

Best practice guidelines for non-residential customers involves charging an appropriate sewer usage charge for the estimated volume discharged to the sewerage system based on the capacity requirement that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation is conditional on council adopting these pricing guidelines.

The sewer usage charge will be calculated quarterly by multiplying the bore (potable) water usage by the relevant sewer discharge factor (SDF) multiplied by the sewer usage charge per kilolitre

The sewerage usage charge for 2022/2023 will be \$2.11/kilolitre.

## Trade Waste Charges - Non-Residential Properties

Council is responsible for the approval and monitoring of liquid trade waste discharges in accordance with the Office of Water —Water Supply, Sewerage & Trade Waste Pricing Guidelines.

A liquid trade waste discharger is a property that discharges waste into the sewerage system other than domestic sewerage or unpolluted water. The fee structure for each category is based on the load each place on the treatment process and consists of an access fee and scheduled inspection fee.

Where a scheduled inspection detects non-compliant issues, any additional inspections undertaken to correct the issues will attract a re-inspection fee.

All charges are listed in the 2022/2023 Fees and Charges section at the back of this document.

## Various Fees and Charges

In accordance with Section 608 of the Local Government Act, 1993, Council proposes a range of fees and charges as contained in the "2022/2023 Fees and Charges" to be included in the estimates document.

Council is required to charge GST on certain goods and services provided. The above document lists fees and charges as either inclusive of GST or GST not applicable as the determination of exempt charges made by the government may change from time to time Council may adjust fees and charges by the GST effect of any changes notified

Generally, these fees are intended to cover the following contingencies:

- supply of a service, product or commodity
- giving information
- providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, undertaking inspections and issuing a certificate
- allowing admission to any building or enclosure

The following factors have been considered in determining the fees proposed:

- The cost of providing the service
- The importance of the service to the community
- The price fixed by the relevant industry body
- Any factors specified in the Local Government Regulations
- The fees set for a wide range for goods and services are based on recovery of operating costs, contribution to the cost of replacement of the assets utilised. Examples are:
  - Reinstatement of roads and footpaths
  - Plant hire
  - Plan printing
  - Sporting & Cultural Complex hire
  - Showground/Racecourse facilities hire

- Provision of a range of goods and services where statutory charges are set by regulation. Examples are:
  - Section 149(2) & (5) Certificates
  - Development Applications
  - Information supplied under the Government Information (Public Access) Act 2009
  - Dog Registrations
  - Impounding fees

## Council Donations

Council has allocated \$15,296.00 in the 2022/2023 estimates for donations to various community, charitable, sporting & service organisations, following are a list of organisations that Council gives donations to each year:

Warren Museum & Gallery Assoc.	-	Donation of Rates & Charges
Warren Men's Shed	-	Donation of Rates & Charges
Collie Community Shed	-	Donation of Rates & Charges
Nevertire Hall Trust	-	Donation of Rates & Charges
Collie CWA	-	Donation of Rates & Charges
Presbyterian Church	-	Donation of Rates (Ass No. 610 - vacant land only)
Warren Central School	-	School Prize Night Award
St Mary's School	-	School Prize Night Award
Marra Public School	-	School Prize Night Award
Australia Day Ceremony	-	Donation of Hire of Sporting Complex
Anzac Day Ceremony	-	Donation of Labour, Plant & Materials
Warren Triathlon	-	Donation of Labour, Plant & Materials
Warren Vacation Care	-	Donation of Hire of Sporting Complex
Warren Interagency	-	Donation of Meeting Room Hire
Orana Water Utilities Alliance	-	Donation of Meeting Room Hire
Various Council Training Days	-	Donation of Meeting Room Hire
Breast Screen Van	-	Cost to pick up and drop off
CWA of NSW	-	Annual Public Speaking Competition
Warren Youth Foundation	-	Memorandum of Agreement
Riversmart (Windows on Wetlands)	-	Memorandum of Agreement

Council also receives one off requests for donations that are determined on a case by case basis.

## Grants

Council will continue to actively pursue grant funding during the year with any co-contribution required to be funded from the Infrastructure Improvement/Replacement Reserve.

## **Pricing for Goods & Services**

Council is committed to providing a variety of goods and services, which reflect not only the needs of individual customers, but also the wider community. Council strives to attain the highest possible standards by making maximum use of all resources, working in a spirit of teamwork and harmony amongst its Councillors, staff and the community.

Council will ensure that fees and charges are raised as equitably as possible, but at all times, those groups and individuals in the community who are unable to meet such commitments because of financial hardship will always receive due consideration.

Council supports the user pays principle in the assessment and calculation of fees and charges, whilst recognising the need for supplementing income in particular circumstances.

Council recognises the need to provide services for groups and members of the community that may not be able to afford a commercial rate for the provision of such services.

Council will ensure that all rates, charges and fees are set to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital works. Council will pursue all cost effective opportunities to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject of course to community service obligations.

Council recognises the need to set prices for goods and services to provide the most effective level of service possible to our community.

Council recognises the need to set prices for goods and services to ensure resources are not wasted or underutilised and wherever possible can promote more efficient and effective investment in the provision of infrastructure and essential services.

Council's policy in relation to charges for works on private land is:

"Where work is carried out on private property by labour and plant, utilising materials purchased by Council, the work is charged at actual cost together with appropriate loadings to cover overheads."

## **Goods and Services Tax**

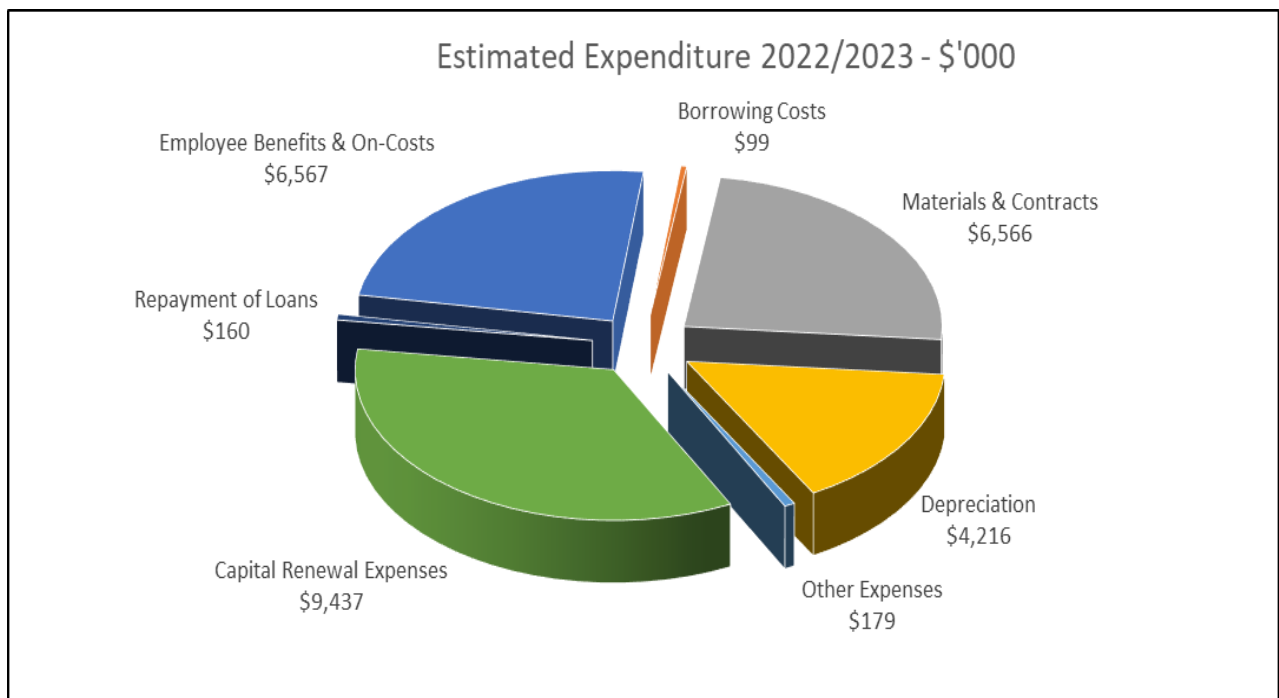
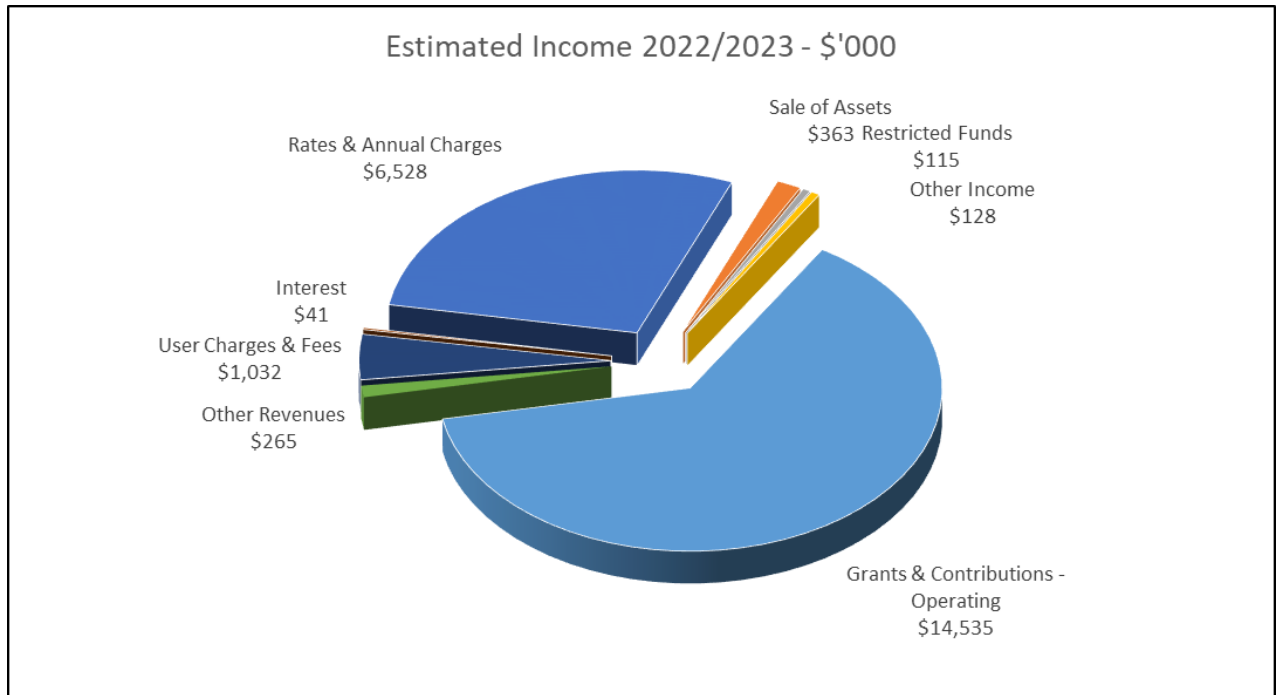
Council is required to charge GST on the provision of goods and services unless specifically exempt under section 81-5 of *A New Tax System (Goods and Services Tax) Act 1999*.

In many instances charges imposed by authority of an act of parliament have been declared exempt of GST. Council where required to charge GST on other goods and services has incorporated this tax into its Fees and Charges.

It is expected that the Federal Government will make changes to this section 81 list over time. Accordingly, Council will adjust its fees and charges from time to time by the GST effect of any future determinations made by the government.

# WARREN SHIRE COUNCIL SUMMARY BY FUND 2022/2023

Fund	Estimated Income			Estimated Expenditure			Result	Less	Result Before
	Operations	Capital	Total	Operations	Capital	Total	(Surplus)/ Deficit	Depreciation	Depreciation (Surplus)/ Deficit
<b>General Fund</b>	(20,543,139)	(363,000)	(20,906,139)	15,747,534	8,797,545	24,545,079	3,638,940	3,638,940	0
<b>Water Fund</b>	(1,331,488)	0	(1,331,488)	1,077,991	549,776	1,627,767	296,279	291,988	4,291
<b>Sewer Fund</b>	(754,859)	0	(754,859)	800,674	249,253	1,049,927	295,068	284,687	10,381
<b>TOTAL</b>	<b>(22,629,486)</b>	<b>(363,000)</b>	<b>(22,992,486)</b>	<b>17,626,199</b>	<b>9,596,574</b>	<b>27,222,773</b>	<b>4,230,287</b>	<b>4,215,615</b>	<b>14,672</b>



# Draft 2022/2023 Estimates



**Adopted:**

**Res No:**

To pursue excellence to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.



**Warren Shire Council**  
**Estimated Income Statement**  
**for the Financial Year Ended 30th June 2023**

	2020/2021 Actuals '000's	2021/2022 Original Estimate '000's	2021/2022 Amended Estimate '000's	2022/2023 Estimate '000's	2023/2024 Estimate '000's	2024/2025 Estimate '000's	2025/2026 Estimate '000's	2026/2027 Estimate '000's
<b>Income from Continuing Operations</b>								
Rates & Annual Charges	(6,161)	(6,338)	(6,146)	(6,528)	(6,726)	(6,925)	(7,130)	(7,341)
User Charges & Fees	(564)	(860)	(960)	(1,032)	(1,172)	(1,208)	(1,247)	(1,286)
Other Revenues	(419)	(268)	(392)	(265)	(270)	(276)	(282)	(288)
Grants & Contributions provided for Operating Purposes	(12,813)	(8,292)	(18,301)	(14,535)	(6,405)	(6,113)	(6,624)	(6,336)
Grants & Contributions provided for Capital Purposes	(3,709)	0	(262)	0	0	0	0	0
Interest & Investment Revenue	(60)	(34)	(36)	(41)	(42)	(43)	(44)	(45)
Other Income	(116)	(136)	(137)	(128)	(130)	(132)	(134)	(136)
<b>Total Income from Continuing Operations</b>	<b>(23,842)</b>	<b>(15,928)</b>	<b>(26,234)</b>	<b>(22,529)</b>	<b>(14,745)</b>	<b>(14,697)</b>	<b>(15,461)</b>	<b>(15,432)</b>
<b>Expenses from Continuing Operations</b>								
Employee Benefits & On-Costs	5,742	6,445	6,252	6,567	6,688	6,785	6,884	6,983
Materials & Services	3,730	4,201	5,901	6,566	4,594	4,769	4,949	5,135
Borrowing Costs	7	159	19	99	95	91	86	82
Depreciation & Amortisation	3,707	4,037	4,037	4,216	4,258	4,276	4,318	4,362
Other Expenses	359	225	220	179	183	188	192	197
Nett Loss on Disposal of Assets	574	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>14,119</b>	<b>15,067</b>	<b>16,429</b>	<b>17,627</b>	<b>15,818</b>	<b>16,109</b>	<b>16,429</b>	<b>16,759</b>
<b>Net Operating Result for the Year (Surplus) /Deficit</b>	<b>(9,723)</b>	<b>(861)</b>	<b>(9,805)</b>	<b>(4,902)</b>	<b>1,073</b>	<b>1,412</b>	<b>968</b>	<b>1,327</b>
<b>Net Operating Result for the year before Grants and Contributions provided for Capital Purposes</b>	<b>(6,014)</b>	<b>(861)</b>	<b>(9,543)</b>	<b>(4,902)</b>	<b>1,073</b>	<b>1,412</b>	<b>968</b>	<b>1,327</b>

# WARREN SHIRE COUNCIL DRAFT 2022/2023 ESTIMATES

Council Functions	2021/2022	2021/2022	Actuals Incl Commitments	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2021/2022	2021/2022	Actuals Incl Commitments	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	
	Original Estimate	Amended Estimate		Estimate	Estimate	Estimate	Estimate	Estimate	Original Estimate	Amended Estimate		Estimate	Estimate	Estimate	Estimate		
<b>INCOME</b>								<b>EXPENDITURE</b>									
<b>General Fund</b>																	
General Purpose Income	(8,188,780)	(8,408,353)	(7,986,849)	(8,605,098)	(8,803,337)	(9,006,243)	(9,213,956)	(9,426,624)	0	0	0	0	0	0	0	0	0
Governance	0	0	0	0	0	0	0	0	717,108	721,492	511,961	748,966	767,690	786,884	806,555	826,720	826,720
Administration	(212,317)	(213,801)	(219,908)	(255,745)	(261,182)	(266,735)	(272,409)	(278,202)	3,095,498	3,116,608	1,904,685	3,101,662	3,140,904	3,178,701	3,242,066	3,306,866	3,306,866
Public Order & Safety	(42,874)	(283,786)	(5,439)	(116,053)	(117,296)	(118,552)	(119,823)	(121,109)	394,757	576,888	234,181	419,875	428,529	437,383	446,439	455,702	455,702
Health	0	(100,732)	(100,733)	0	0	0	0	0	239,226	361,300	244,933	243,103	249,181	255,410	261,796	268,340	268,340
Environment	(366,990)	(608,617)	(606,955)	(387,145)	(406,056)	(418,115)	(430,533)	(443,323)	911,284	1,011,586	917,041	921,425	936,340	958,218	980,652	1,003,659	1,003,659
Community Services & Education	(93,029)	(95,029)	(66,140)	(94,889)	(96,787)	(98,723)	(100,697)	(102,711)	107,555	113,555	63,070	109,994	57,795	59,102	60,439	61,808	61,808
Housing & Comm. Amenities	(167,096)	(279,647)	(206,641)	(151,291)	(155,717)	(158,578)	(163,070)	(165,968)	289,385	289,385	178,355	292,992	278,183	283,488	288,912	294,457	294,457
Recreation & Culture	(300,751)	(2,976,474)	(1,907,186)	(589,443)	(279,604)	(285,614)	(291,755)	(298,029)	1,910,735	2,038,333	1,562,738	2,062,148	2,106,945	2,152,793	2,199,719	2,247,750	2,247,750
Mining, Manufacturing & Const.	(5,280)	(21,480)	(21,255)	(5,386)	(5,494)	(5,604)	(5,716)	(5,830)	10,806	15,817	10,379	10,840	11,111	11,389	11,674	11,966	11,966
Transport & Communication	(4,722,715)	(8,131,266)	(5,345,133)	(10,008,274)	(2,952,430)	(2,591,537)	(3,031,455)	(2,672,202)	4,675,874	4,794,322	4,069,572	6,998,104	5,087,246	5,178,217	5,271,057	5,365,812	5,365,812
Economic Services	(345,573)	(4,270,701)	(2,928,526)	(229,065)	(111,562)	(113,936)	(116,361)	(118,837)	791,847	1,876,967	753,703	838,425	857,579	878,356	899,647	921,471	921,471
Transfer (From)/To Restricted Funds	0	(1,773,628)	0	(100,750)	(30,000)	0	0	0	0	0	0	0	0	0	0	0	0
<b>General Fund Operating Totals</b>	<b>(14,445,405)</b>	<b>(27,163,514)</b>	<b>(19,394,765)</b>	<b>(20,543,139)</b>	<b>(13,219,465)</b>	<b>(13,063,637)</b>	<b>(13,745,775)</b>	<b>(13,632,835)</b>	<b>13,144,075</b>	<b>14,916,253</b>	<b>10,450,618</b>	<b>15,747,534</b>	<b>13,921,503</b>	<b>14,179,941</b>	<b>14,468,956</b>	<b>14,764,551</b>	<b>14,764,551</b>
<b>Water Fund</b>																	
Water Supplies	(890,854)	(1,167,831)	(676,973)	(1,331,488)	(906,405)	(951,468)	(998,788)	(1,048,482)	1,106,809	1,054,924	724,619	1,077,991	1,089,864	1,110,738	1,132,083	1,153,906	1,153,906
New Loan Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer (From)/To Restricted Funds	48,060	(753,506)	0	(4,291)	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Water Fund Operating Totals</b>	<b>(842,794)</b>	<b>(1,921,337)</b>	<b>(676,973)</b>	<b>(1,335,779)</b>	<b>(906,405)</b>	<b>(951,468)</b>	<b>(998,788)</b>	<b>(1,048,482)</b>	<b>1,106,809</b>	<b>1,054,924</b>	<b>724,619</b>	<b>1,077,991</b>	<b>1,089,864</b>	<b>1,110,738</b>	<b>1,132,083</b>	<b>1,153,906</b>	<b>1,153,906</b>
<b>Sewerage Fund</b>																	
Sewerage Services	(591,337)	(851,471)	(564,944)	(754,859)	(650,080)	(681,817)	(715,156)	(750,189)	815,575	780,778	358,389	800,674	806,059	817,227	828,625	840,254	840,254
New Loan Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfer (From)/To Restricted Funds	(285,383)	(1,387,031)	0	(10,381)	29,705	50,484	72,594	96,124	0	0	0	0	0	0	0	0	0
<b>Sewerage Fund Operating Totals</b>	<b>(876,720)</b>	<b>(2,238,502)</b>	<b>(564,944)</b>	<b>(765,240)</b>	<b>(620,375)</b>	<b>(631,333)</b>	<b>(642,562)</b>	<b>(654,065)</b>	<b>815,575</b>	<b>780,778</b>	<b>358,389</b>	<b>800,674</b>	<b>806,059</b>	<b>817,227</b>	<b>828,625</b>	<b>840,254</b>	<b>840,254</b>
<b>All Funds Operating Totals</b>	<b>(16,164,919)</b>	<b>(31,323,353)</b>	<b>(20,636,682)</b>	<b>(22,644,158)</b>	<b>(14,746,245)</b>	<b>(14,646,438)</b>	<b>(15,387,125)</b>	<b>(15,335,382)</b>	<b>15,066,459</b>	<b>16,751,955</b>	<b>11,533,626</b>	<b>17,626,199</b>	<b>15,817,426</b>	<b>16,107,906</b>	<b>16,429,664</b>	<b>16,758,711</b>	<b>16,758,711</b>
<b>Capital</b>																	
General Fund	(363,000)	(555,881)	(314,241)	(363,000)	(372,075)	(381,377)	(390,911)	(400,684)	5,189,846	16,328,658	6,133,191	8,797,545	3,345,128	2,952,508	3,392,035	3,030,517	3,030,517
Water Supply Fund	0	0	0	0	0	0	0	0	25,082	1,155,510	698,802	549,776	111,448	138,586	167,540	198,420	198,420
Sewerage Services Fund	0	0	0	0	0	0	0	0	283,607	1,680,186	1,271,542	249,253	101,850	104,515	107,250	110,057	110,057
<b>Total Capital</b>	<b>(363,000)</b>	<b>(555,881)</b>	<b>(314,241)</b>	<b>(363,000)</b>	<b>(372,075)</b>	<b>(381,377)</b>	<b>(390,911)</b>	<b>(400,684)</b>	<b>5,498,535</b>	<b>19,164,354</b>	<b>8,103,535</b>	<b>9,596,574</b>	<b>3,558,426</b>	<b>3,195,609</b>	<b>3,666,825</b>	<b>3,338,994</b>	<b>3,338,994</b>
<b>Total Operating &amp; Capital</b>	<b>(16,527,919)</b>	<b>(31,879,234)</b>	<b>(20,950,923)</b>	<b>(23,007,158)</b>	<b>(15,118,320)</b>	<b>(15,027,815)</b>	<b>(15,778,036)</b>	<b>(15,736,066)</b>	<b>20,564,994</b>	<b>35,916,309</b>	<b>19,637,161</b>	<b>27,222,773</b>	<b>19,375,852</b>	<b>19,303,515</b>	<b>20,096,489</b>	<b>20,097,705</b>	<b>20,097,705</b>
<b>Estimated Budget Results</b>																	
(Surplus)/Deficit	4,037,075	4,037,075	(1,313,762)	4,215,615	4,257,532	4,275,700	4,318,453	4,361,639									
Add Depreciation Included in Above	4,037,075	4,037,075	3,062,373	4,215,615	4,257,532	4,275,700	4,318,453	4,361,639									
<b>Estimated (Surplus)/Deficit before Dep'n</b>	<b>0</b>	<b>0</b>	<b>(4,376,135)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>									

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>1 - General Fund</b>									
<b>0100-0001 - GENERAL PURPOSE INCOME</b>									
<b>0100-0002 - GENERAL RATE INCOME - NETT</b>									
	0100-0004 - FARMLAND - RATES LEVIED	(4,214,960)	(4,216,301)	(4,216,301)	(4,321,709)	(4,429,752)	(4,540,496)	(4,654,008)	(4,770,358)
	0101-0004 - RESIDENTIAL - RATES LEVIED	(683,497)	(683,664)	(683,664)	(700,755)	(718,274)	(736,230)	(754,636)	(773,503)
	0102-0004 - BUSINESS - RATES LEVIED	(236,760)	(235,742)	(235,742)	(241,636)	(247,676)	(253,868)	(260,215)	(266,720)
	0120-0003 - GENERAL RATES ABANDONED	35,220	35,220	33,895	36,101	37,004	37,929	38,877	39,849
	<b>0100-0002 - GENERAL RATE INCOME - NETT Total</b>	<b>(5,099,997)</b>	<b>(5,100,487)</b>	<b>(5,101,812)</b>	<b>(5,227,999)</b>	<b>(5,358,698)</b>	<b>(5,492,665)</b>	<b>(5,629,982)</b>	<b>(5,770,732)</b>
<b>0140-0002 - INTEREST ON OVERDUE GENERAL RATES</b>									
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES	(6,750)	(6,750)	(7,210)	(9,870)	(10,117)	(10,370)	(10,629)	(10,895)
	<b>0140-0002 - INTEREST ON OVERDUE GENERAL RATES Total</b>	<b>(6,750)</b>	<b>(6,750)</b>	<b>(7,210)</b>	<b>(9,870)</b>	<b>(10,117)</b>	<b>(10,370)</b>	<b>(10,629)</b>	<b>(10,895)</b>
<b>0150-0002 - INTEREST ON INVESTMENTS</b>									
	0150-0002 - INTEREST ON INVESTMENTS	(15,000)	(15,000)	(4,119)	(15,000)	(15,150)	(15,347)	(15,623)	(16,014)
	<b>0150-0002 - INTEREST ON INVESTMENTS Total</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(4,119)</b>	<b>(15,000)</b>	<b>(15,150)</b>	<b>(15,347)</b>	<b>(15,623)</b>	<b>(16,014)</b>
<b>0170-0002 - GRANTS &amp; SUBSIDIES</b>									
	0170-0002 - GRANTS & SUBSIDIES	(3,067,033)	(3,286,116)	(2,873,708)	(3,352,229)	(3,419,372)	(3,487,861)	(3,557,722)	(3,628,983)
	<b>0170-0002 - GRANTS &amp; SUBSIDIES Total</b>	<b>(3,067,033)</b>	<b>(3,286,116)</b>	<b>(2,873,708)</b>	<b>(3,352,229)</b>	<b>(3,419,372)</b>	<b>(3,487,861)</b>	<b>(3,557,722)</b>	<b>(3,628,983)</b>
	<b>0100-0001 - GENERAL PURPOSE INCOME Total</b>	<b>(8,188,780)</b>	<b>(8,408,353)</b>	<b>(7,986,849)</b>	<b>(8,605,098)</b>	<b>(8,803,337)</b>	<b>(9,006,243)</b>	<b>(9,213,956)</b>	<b>(9,426,624)</b>
<b>0250-0001 - GOVERNANCE</b>									
<b>0250-0002 - GOVERNANCE OPERATIONS</b>									
	0250-0003 - GOVERNANCE - EMPLOYEE EXPENSES	453,976	453,976	315,261	447,245	458,426	469,887	481,634	493,675
	0251-0003 - GOVERNANCE - OTHER EXPENSES	8,448	8,448	2,057	8,701	8,919	9,142	9,371	9,605
	0270-0003 - MAYOR & COUNCILLORS EXPENSES	172,991	174,275	143,786	199,683	204,675	209,793	215,037	220,413
	0271-0003 - DELEGATES & MEMBERSHIP EXPENSES	81,693	84,793	50,857	93,337	95,670	98,062	100,513	103,027
	<b>0250-0002 - GOVERNANCE OPERATIONS Total</b>	<b>717,108</b>	<b>721,492</b>	<b>511,961</b>	<b>748,966</b>	<b>767,690</b>	<b>786,884</b>	<b>806,555</b>	<b>826,720</b>
	<b>0250-0001 - GOVERNANCE Total</b>	<b>717,108</b>	<b>721,492</b>	<b>511,961</b>	<b>748,966</b>	<b>767,690</b>	<b>786,884</b>	<b>806,555</b>	<b>826,720</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>0300-0001 - ADMINISTRATION</b>									
<b>0300-0002 - CORPORATE SUPPORT OPERATIONS</b>									
	0300-0003 - CORPORATE SUPPORT - INCOME	(107,153)	(108,637)	(76,193)	(109,296)	(111,482)	(113,711)	(115,986)	(118,305)
	0301-0003 - COUNCIL BUILDING EXPENSES	97,517	98,017	60,083	93,540	95,626	97,765	99,955	102,197
	0305-0003 - ADMINISTRATION - EMPLOYEE EXPENSES	857,841	857,841	624,634	857,378	878,813	900,784	923,304	946,387
	0310-0003 - OFFICE, COMPUTER & COMMUNICATION EXP	173,174	173,174	113,422	180,370	184,879	189,501	194,238	199,093
	0315-0003 - ADMINISTRATION EXPENSES	59,898	59,898	45,547	62,652	64,218	65,823	67,469	69,154
	0317-0003 - INTERNAL & EXTERNAL AUDIT EXPENSES	78,560	78,560	6,590	86,000	88,150	90,354	92,613	94,929
	0319-0003 - INTEREST EXPENSES	29,752	19,313	9,804	18,553	17,774	16,974	16,154	15,312
	0320-0003 - OTHER SUNDRY EXPENSES	8,036	8,036	4,990	8,277	8,483	8,695	8,913	9,136
	0325-0003 - COUNCIL INSURANCES	274,800	298,349	298,349	328,298	336,505	344,918	353,541	362,380
3.3.1	0330-0003 - ASSET MANAGEMENT EXPENSES	51,197	51,197	24,649	52,733	54,051	55,402	56,787	58,207
	0345-0003 - DEPRECIATION - CORPORATE SUPPORT	73,522	73,522	47,052	64,525	64,928	41,170	41,582	41,998
	<b>0300-0002 - CORPORATE SUPPORT OPERATIONS Total</b>	<b>1,597,144</b>	<b>1,609,270</b>	<b>1,158,927</b>	<b>1,643,030</b>	<b>1,681,945</b>	<b>1,697,675</b>	<b>1,738,570</b>	<b>1,780,488</b>
<b>0350-0002 - ENGINEERING &amp; WORKS OPERATIONS</b>									
	0350-0003 - ENGINEERING & WORKS - INCOME	(1,030)	(1,030)	0	(1,051)	(1,072)	(1,093)	(1,115)	(1,137)
	0351-0003 - ENGINEERING - EMPLOYEE EXPENSES	1,228,153	1,228,153	765,336	1,225,880	1,256,528	1,287,942	1,320,141	1,353,145
	0355-0003 - ENGINEERING - OFFICE EXPENSES	15,906	15,906	29,908	20,083	20,585	21,100	21,628	22,169
	0360-0003 - ENGINEERING - OTHER SUNDRY EXPENSES	10,302	17,802	1,772	10,611	10,876	11,148	11,427	11,713
	0370-0003 - DEPOT EXPENSES	100,729	100,729	72,152	101,857	104,043	106,281	108,573	110,920
	0395-0003 - DEPRECIATION - ENGINEERING & WORKS	59,801	59,801	40,187	58,499	59,084	59,675	60,271	60,874
	<b>0350-0002 - ENGINEERING &amp; WORKS OPERATIONS Total</b>	<b>1,413,861</b>	<b>1,421,361</b>	<b>909,355</b>	<b>1,415,879</b>	<b>1,450,044</b>	<b>1,485,053</b>	<b>1,520,925</b>	<b>1,557,684</b>
<b>0400-0002 - COUNCIL ELE</b>									
	0400-2020-0001 - Annual Leave Entitlements	398,000	398,000	338,684	410,000	420,250	430,756	441,525	452,563
	0400-2020-0002 - Long Service Leave Entitlements	155,000	155,000	86,033	155,000	158,875	162,847	166,918	171,091
	0400-2850-0001 - Annual Leave On Cost Recovery	(398,000)	(398,000)	(305,923)	(410,000)	(420,250)	(430,756)	(441,525)	(452,563)
	0400-2850-0002 - Long Service Leave On Cost Recovery	(155,000)	(155,000)	(101,524)	(155,000)	(158,875)	(162,847)	(166,918)	(171,091)
	<b>0400-0002 - COUNCIL ELE Total</b>	<b>0</b>	<b>0</b>	<b>17,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
	<b>0405-0002 - OTHER EMPLOYMENT OVERHEADS</b>								
	0405-1260-0005 - Workers Comp Claims Re-imbursed	0	0	(20,113)	0	0	0	0	0
	0405-1450-0001 - Motor Vehicle Private Use Deductions	(23,634)	(23,634)	(45,532)	(64,343)	(65,952)	(67,601)	(69,291)	(71,023)
	0405-2000-0001 - Public Holidays	196,000	196,000	120,113	200,000	205,000	210,125	215,378	220,762
	0405-2000-0002 - Sick Leave	140,000	140,000	215,084	200,000	205,000	210,125	215,378	220,762
	0405-2000-0003 - Other Leave	15,000	15,000	8,418	15,000	15,375	15,759	16,153	16,557
	0405-2000-0100 - Employee On-Call Allowances	15,000	15,000	2,135	15,000	15,375	15,759	16,153	16,557
	0405-2030-0000 - Superannuation Contributions	560,000	560,000	377,759	585,000	599,625	614,616	629,981	645,731
	0405-2040-0000 - Workers Compensation Insurance	221,000	221,000	144,276	242,000	248,050	254,251	260,607	267,122
	0405-2045-0000 - Workers Compensation Claims	0	0	23,993	0	0	0	0	0
	0405-2050-0000 - Fringe Benefits Tax	20,000	20,000	17,873	20,000	20,500	21,013	21,538	22,076
5.3.1	0405-2060-0000 - Training Expenses	85,000	85,000	69,706	85,000	87,125	89,303	91,536	93,824
	0405-2070-0000 - Safety & Protective Clothing	26,000	26,000	16,218	28,000	28,700	29,418	30,153	30,907
	0405-2075-0000 - Height Anchors Points on Buildings	25,000	25,000	32,721	0	0	0	0	0
	0405-2080-0000 - Evacuation Plans	0	0	0	6,900	0	0	0	0
	0405-2090-0000 - Medical Reports & Tests	8,000	8,000	5,206	8,000	8,200	8,405	8,615	8,830
	0405-2091-0000 - Other Employment Costs	34,821	34,821	1,882	35,866	36,763	37,682	38,624	39,590
	0405-2485-0000 - Sick Leave - Insurance	1,750	1,750	1,209	1,250	1,281	1,313	1,346	1,380
	0405-2850-0001 - On-Cost Recovery - Superannuation	(560,000)	(560,000)	(404,743)	(585,000)	(599,625)	(614,616)	(629,981)	(645,731)
	0405-2850-0002 - On-Cost Recovery - Workers Comp	(221,000)	(221,000)	(187,799)	(242,000)	(248,050)	(254,251)	(260,607)	(267,122)
	0405-2850-0003 - On-Cost Recovery - Public Holidays	(196,000)	(196,000)	(148,853)	(200,000)	(205,000)	(210,125)	(215,378)	(220,762)
	0405-2850-0004 - On-Cost Recovery - All Other Items	(346,937)	(346,937)	(224,307)	(350,673)	(374,244)	(383,600)	(393,190)	(403,019)
	<b>0405-0002 - OTHER EMPLOYMENT OVERHEADS Total</b>	<b>0</b>	<b>0</b>	<b>5,246</b>	<b>0</b>	<b>(21,877)</b>	<b>(22,424)</b>	<b>(22,985)</b>	<b>(23,559)</b>
	<b>0430-0002 - CONTRIBUTIONS FROM OTHER WORKS</b>								
	0430-0003 - CONT FROM WATER & SEWERAGE FUNDS	(260,102)	(260,102)	(195,077)	(265,304)	(271,936)	(278,734)	(285,703)	(292,845)
	0431-0003 - ADMINISTRATION CHARGES EIPP & CBP	(15,766)	(15,766)	0	(16,082)	(16,484)	(16,896)	(17,318)	(17,751)
	<b>0430-0002 - CONTRIBUTIONS FROM OTHER WORKS Total</b>	<b>(275,868)</b>	<b>(275,868)</b>	<b>(195,077)</b>	<b>(281,386)</b>	<b>(288,420)</b>	<b>(295,630)</b>	<b>(303,021)</b>	<b>(310,596)</b>
	<b>0470-0002 - COUNCIL PLANT OPERATIONS</b>								
	0470-0003 - PLANT & WORKSHOP INCOME	(80,500)	(80,500)	(78,070)	(81,055)	(82,676)	(84,330)	(86,017)	(87,737)
	0471-0003 - PLANT RUNNING EXPENSES - NETT COST	(585,024)	(585,024)	(782,892)	(753,639)	(772,480)	(791,792)	(811,587)	(831,877)
	0472-0003 - WORKSHOP EXPENSES	62,762	62,762	48,307	64,645	66,260	67,917	69,616	71,356
	0473-0003 - OTHER PLANT & WORKSHOP EXPENSES	6,439	6,439	0	6,632	6,797	6,967	7,141	7,320
	0485-0003 - DEPRECIATION - COUNCIL PLANT	744,367	744,367	601,711	831,811	840,129	848,530	857,015	865,585
	<b>0470-0002 - COUNCIL PLANT OPERATIONS Total</b>	<b>148,044</b>	<b>148,044</b>	<b>(210,944)</b>	<b>68,394</b>	<b>58,030</b>	<b>47,292</b>	<b>36,168</b>	<b>24,647</b>
	<b>0300-0001 - ADMINISTRATION Total</b>	<b>2,883,181</b>	<b>2,902,807</b>	<b>1,684,777</b>	<b>2,845,917</b>	<b>2,879,722</b>	<b>2,911,966</b>	<b>2,969,657</b>	<b>3,028,664</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
	<b>0500-0001 - PUBLIC ORDER &amp; SAFETY</b>								
<b>1.2.4</b>	<b>0500-0002 - FIRE PROTECTION OPERATIONS</b>								
	0500-0003 - FIRE PROTECTION - INCOME	(41,039)	(279,030)	0	(114,182)	(115,387)	(116,605)	(117,837)	(119,083)
	0501-0003 - FIRE PROTECTION CONTRIBUTIONS	210,148	155,406	116,554	159,292	163,274	167,356	171,540	175,828
	0502-0003 - FIRE PROTECTION EXPENSES	44,939	283,222	6,697	118,474	119,764	121,070	122,392	123,730
	0509-0003 - DEPRECIATION - FIRE PROTECTION	3,106	3,106	2,273	3,137	3,168	3,200	3,232	3,264
	<b>0500-0002 - FIRE PROTECTION OPERATIONS Total</b>	<b>217,154</b>	<b>162,704</b>	<b>125,524</b>	<b>166,721</b>	<b>170,819</b>	<b>175,021</b>	<b>179,327</b>	<b>183,739</b>
<b>1.2.4</b>	<b>0510-0002 - EMERGENCY SERVICES OPERATIONS</b>								
	0511-0003 - CONTRIBUTION TO SES	5,413	3,952	2,964	4,051	4,152	4,256	4,362	4,471
	0512-0003 - EMERGENCY SERVICE BUILDING EXPENSES	12,261	12,261	8,877	12,552	12,807	13,068	13,335	13,608
	0514-0003 - DEPRECIATION - EMERGENCY SERVICES	4,015	4,015	3,081	4,055	4,096	4,137	4,178	4,220
	<b>0510-0002 - EMERGENCY SERVICES OPERATIONS Total</b>	<b>21,689</b>	<b>20,228</b>	<b>14,922</b>	<b>20,658</b>	<b>21,055</b>	<b>21,461</b>	<b>21,875</b>	<b>22,299</b>
	<b>0515-0002 - ANIMAL CONTROL OPERATIONS</b>								
	0515-0003 - ANIMAL CONTROL INCOME	(1,835)	(4,756)	(5,439)	(1,871)	(1,909)	(1,947)	(1,986)	(2,026)
	0516-0003 - ANIMAL CONTROL EXPENSES	114,604	114,655	93,117	118,040	120,991	124,016	127,117	130,295
	0530-0003 - DEPRECIATION - ANIMAL CONTROL	271	271	618	274	277	280	283	286
	<b>0515-0002 - ANIMAL CONTROL OPERATIONS Total</b>	<b>113,040</b>	<b>110,170</b>	<b>88,296</b>	<b>116,443</b>	<b>119,359</b>	<b>122,349</b>	<b>125,414</b>	<b>128,555</b>
	<b>0500-0001 - PUBLIC ORDER &amp; SAFETY Total</b>	<b>351,883</b>	<b>293,102</b>	<b>228,742</b>	<b>303,822</b>	<b>311,233</b>	<b>318,831</b>	<b>326,616</b>	<b>334,593</b>
	<b>0600-0001 - HEALTH SERVICES</b>								
	<b>0600-0002 - HEALTH SERVICES OPERATIONS</b>								
	0601-0003 - HEALTH SERVICES EMPLOYEE EXPENSES	221,827	221,827	144,222	225,182	230,812	236,582	242,497	248,559
	0603-0003 - HEALTH SERVICES OFFICE EXPENSES	10,828	10,828	407	11,153	11,432	11,718	12,011	12,311
	0607-0003 - HEALTH SERVICES OTHER SUNDRY EXPENSE	6,571	6,571	397	6,768	6,937	7,110	7,288	7,470
	0609-0003 - COVID-19 - COMPLIANCE EXPENSES	0	122,074	99,907	0	0	0	0	0
	<b>0600-0002 - HEALTH SERVICES OPERATIONS Total</b>	<b>239,226</b>	<b>260,568</b>	<b>144,200</b>	<b>243,103</b>	<b>249,181</b>	<b>255,410</b>	<b>261,796</b>	<b>268,340</b>
	<b>0600-0001 - HEALTH SERVICES Total</b>	<b>239,226</b>	<b>260,568</b>	<b>144,200</b>	<b>243,103</b>	<b>249,181</b>	<b>255,410</b>	<b>261,796</b>	<b>268,340</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
	<b>0650-0001 - ENVIRONMENT</b>								
<b>4.4.1</b>	<b>0655-0002 - NOXIOUS PLANTS OPERATIONS</b>								
	0655-0003 - CONTRIBUTION TO CMCC	112,840	112,840	112,839	113,630	116,471	119,383	122,368	125,427
	<b>0655-0002 - NOXIOUS PLANTS OPERATIONS Total</b>	<b>112,840</b>	<b>112,840</b>	<b>112,839</b>	<b>113,630</b>	<b>116,471</b>	<b>119,383</b>	<b>122,368</b>	<b>125,427</b>
<b>3.2.2</b>	<b>0700-0002 - ENVIRONMENT &amp; LEVEE PROTECTION</b>								
	0700-0003 - ENVIRONMENTAL & LEVEE INCOME	0	(84,545)	(84,545)	0	0	0	0	0
	0701-0003 - ENVIRONMENT & LEVEE EXPENSES	55,090	152,790	286,330	69,944	65,112	66,741	68,410	70,120
	0715-0003 - DEPRECIATION - ENVIRONMENT & LEVEE	109,759	109,759	80,332	110,857	111,965	113,085	114,215	115,357
	<b>0700-0002 - ENVIRONMENT &amp; LEVEE PROTECTION Total</b>	<b>164,849</b>	<b>178,004</b>	<b>282,117</b>	<b>180,801</b>	<b>177,077</b>	<b>179,826</b>	<b>182,625</b>	<b>185,477</b>
<b>4.3.1</b>	<b>0750-0002 - DWM COLLECTION OPERATIONS</b>								
	0750-0003 - ANNUAL GARBAGE CHARGES LEVIED - NETT	(341,798)	(341,222)	(340,573)	(361,457)	(379,531)	(390,917)	(402,644)	(414,724)
	0752-0003 - OTHER GARBAGE CHARGES INCOME	(17,800)	(19,800)	(12,731)	(18,148)	(18,834)	(19,354)	(19,888)	(20,438)
	0755-0003 - DWM COLLECTION EXPENSES	154,147	155,147	94,452	158,772	162,741	166,810	170,980	175,255
	<b>0750-0002 - DWM COLLECTION OPERATIONS Total</b>	<b>(205,451)</b>	<b>(205,875)</b>	<b>(258,852)</b>	<b>(220,833)</b>	<b>(235,624)</b>	<b>(243,461)</b>	<b>(251,552)</b>	<b>(259,907)</b>
<b>4.3.1</b>	<b>0800-0002 - WASTE DISPOSAL OPERATIONS</b>								
	0800-0003 - WASTE DISPOSAL INCOME	(7,392)	(163,050)	(169,106)	(7,540)	(7,691)	(7,844)	(8,001)	(8,161)
	0801-0003 - WASTE DISPOSAL EXPENSES	263,223	263,257	176,923	246,149	252,302	258,609	265,074	271,701
	0820-0003 - DEPRECIATION - GARBAGE DISPOSAL	6,510	6,510	4,764	6,575	6,641	6,707	6,774	6,842
	<b>0800-0002 - WASTE DISPOSAL OPERATIONS Total</b>	<b>262,341</b>	<b>106,717</b>	<b>12,581</b>	<b>245,184</b>	<b>251,252</b>	<b>257,472</b>	<b>263,847</b>	<b>270,382</b>
<b>4.3.1</b>	<b>0850-0002 - OTHER SANITATION &amp; GARBAGE</b>								
	0850-0002 - OTHER SANITATION & GARBAGE	1,037	1,037	0	1,068	1,095	1,122	1,150	1,178
	<b>0850-0002 - OTHER SANITATION &amp; GARBAGE Total</b>	<b>1,037</b>	<b>1,037</b>	<b>0</b>	<b>1,068</b>	<b>1,095</b>	<b>1,122</b>	<b>1,150</b>	<b>1,178</b>
	<b>0900-0002 - STREET CLEANING OPERATIONS</b>								
	0900-0002 - STREET CLEANING OPERATIONS	157,493	159,061	123,283	162,218	166,881	171,690	176,651	181,770
	<b>0900-0002 - STREET CLEANING OPERATIONS Total</b>	<b>157,493</b>	<b>159,061</b>	<b>123,283</b>	<b>162,218</b>	<b>166,881</b>	<b>171,690</b>	<b>176,651</b>	<b>181,770</b>
<b>4.2.5</b>	<b>0950-0002 - STORMWATER DRAINAGE OPERATIONS</b>								
	0950-0003 - STORMWATER DRAINAGE EXPENSES	25,755	25,755	17,748	26,528	27,191	27,871	28,568	29,282
	0960-0003 - DEPRECIATION - STORMWATER DRAINAGE	25,430	25,430	20,370	25,684	25,941	26,200	26,462	26,727
	<b>0950-0002 - STORMWATER DRAINAGE OPERATIONS Total</b>	<b>51,185</b>	<b>51,185</b>	<b>38,118</b>	<b>52,212</b>	<b>53,132</b>	<b>54,071</b>	<b>55,030</b>	<b>56,009</b>
	<b>0650-0001 - ENVIRONMENT Total</b>	<b>544,294</b>	<b>402,969</b>	<b>310,086</b>	<b>534,280</b>	<b>530,284</b>	<b>540,103</b>	<b>550,119</b>	<b>560,336</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
	<b>1000-0001 - COMMUNITY SERVICES &amp; EDUCATION</b>								
<b>1.3.1</b>	<b>1050-0002 - YOUTH SERVICES OPERATIONS</b>								
	1050-0003 - YOUTH SERVICES INCOME	(27,868)	(27,868)	(35,336)	(28,425)	(28,994)	(29,574)	(30,165)	(30,769)
	1051-0003 - YOUTH SERVICES EXPENSES	31,072	31,072	0	31,740	32,399	33,071	33,757	34,459
	<b>1050-0002 - YOUTH SERVICES OPERATIONS Total</b>	<b>3,204</b>	<b>3,204</b>	<b>(35,336)</b>	<b>3,315</b>	<b>3,405</b>	<b>3,497</b>	<b>3,592</b>	<b>3,690</b>
<b>1.3.1</b>	<b>1060-0002 - VACATION CARE SERVICES OPERATIONS</b>								
	1060-0003 - VACATION CARE INCOME	(12,733)	(14,733)	(3,127)	(12,987)	(13,246)	(13,511)	(13,781)	(14,056)
	1061-0003 - VACATION CARE EXPENSES	24,055	30,055	12,570	24,777	25,396	26,031	26,682	27,349
	<b>1060-0002 - VACATION CARE SERVICES OPERATIONS Total</b>	<b>11,322</b>	<b>15,322</b>	<b>9,443</b>	<b>11,790</b>	<b>12,150</b>	<b>12,520</b>	<b>12,901</b>	<b>13,293</b>
<b>1.3.1</b>	<b>1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS</b>								
	1100-0003 - OTHER COMMUNITY SERVICES INCOME	(52,428)	(52,428)	(27,677)	(53,477)	(54,547)	(55,638)	(56,751)	(57,886)
	1101-0003 - OTHER COMMUNITY SERVICES EXPENSES	52,428	52,428	50,500	53,477	0	0	0	0
	<b>1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS Total</b>	<b>0</b>	<b>0</b>	<b>22,823</b>	<b>0</b>	<b>(54,547)</b>	<b>(55,638)</b>	<b>(56,751)</b>	<b>(57,886)</b>
	<b>1000-0001 - COMMUNITY SERVICES &amp; EDUCATION Total</b>	<b>14,526</b>	<b>18,526</b>	<b>(3,070)</b>	<b>15,105</b>	<b>(38,992)</b>	<b>(39,621)</b>	<b>(40,258)</b>	<b>(40,903)</b>



C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
	<b>1150-0001 - HOUSING &amp; COMMUNITY SERVICES</b>								
<b>3.2.1</b>	<b>1150-0002 - PUBLIC CEMETERIES OPERATIONS</b>								
	1150-0003 - PUBLIC CEMETERIES INCOME	(36,753)	(36,753)	(13,182)	(26,489)	(27,019)	(27,559)	(28,110)	(28,673)
	1151-0003 - PUBLIC CEMETERIES EXPENSES	88,904	88,904	78,470	94,127	96,480	98,892	101,364	103,898
	1165-0003 - DEPRECIATION - PUBLIC CEMETERIES	1,543	1,543	1,116	1,558	1,574	1,590	1,606	1,622
	<b>1150-0002 - PUBLIC CEMETERIES OPERATIONS Total</b>	<b>53,694</b>	<b>53,694</b>	<b>66,404</b>	<b>69,196</b>	<b>71,035</b>	<b>72,923</b>	<b>74,860</b>	<b>76,847</b>
<b>3.2.1</b>	<b>1200-0002 - COUNCIL HOUSING OPERATIONS</b>								
	1200-0003 - COUNCIL HOUSING INCOME	(84,890)	(86,190)	(64,365)	(79,040)	(80,621)	(80,621)	(82,234)	(82,234)
	1201-0003 - COUNCIL HOUSING EXPENSES	60,002	60,002	28,116	61,960	63,612	65,308	67,050	68,838
	1210-0003 - DEPRECIATION - COUNCIL HOUSING	19,313	19,313	13,591	19,507	19,702	19,899	20,098	20,299
	<b>1200-0002 - COUNCIL HOUSING OPERATIONS Total</b>	<b>(5,575)</b>	<b>(6,875)</b>	<b>(22,658)</b>	<b>2,427</b>	<b>2,693</b>	<b>4,586</b>	<b>4,914</b>	<b>6,903</b>
	<b>1250-0002 - STREET LIGHTING OPERATIONS</b>								
	1250-0003 - STREET LIGHTING INCOME	(30,000)	(102,786)	(72,786)	(30,000)	(32,000)	(34,000)	(36,000)	(38,000)
	1251-0003 - STREET LIGHTING EXPENSES	118,593	118,593	56,317	94,779	95,727	96,684	97,651	98,628
	<b>1250-0002 - STREET LIGHTING OPERATIONS Total</b>	<b>88,593</b>	<b>15,807</b>	<b>(16,469)</b>	<b>64,779</b>	<b>63,727</b>	<b>62,684</b>	<b>61,651</b>	<b>60,628</b>
<b>2.3.3</b>	<b>1300-0002 - TOWN PLANNING OPERATIONS</b>								
	1300-0003 - TOWN PLANNING INCOME	(15,453)	(53,918)	(56,308)	(15,762)	(16,077)	(16,398)	(16,726)	(17,061)
	1301-0003 - TOWN PLANNING EXPENSES	1,030	1,030	0	21,061	1,088	1,115	1,143	1,172
	<b>1300-0002 - TOWN PLANNING OPERATIONS Total</b>	<b>(14,423)</b>	<b>(52,888)</b>	<b>(56,308)</b>	<b>5,299</b>	<b>(14,989)</b>	<b>(15,283)</b>	<b>(15,583)</b>	<b>(15,889)</b>
	<b>1150-0001 - HOUSING &amp; COMMUNITY SERVICES Total</b>	<b>122,289</b>	<b>9,738</b>	<b>(28,286)</b>	<b>141,701</b>	<b>122,466</b>	<b>124,910</b>	<b>125,842</b>	<b>128,489</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>1400-0001 - RECREATION &amp; CULTURE</b>									
<b>3.2.1</b>	<b>1400-0002 - PUBLIC LIBRARIES OPERATIONS</b>								
	1400-0003 - PUBLIC LIBRARIES INCOME	(153,980)	(197,975)	(70,499)	(471,209)	(159,004)	(162,602)	(166,282)	(170,048)
	1401-0003 - PUBLIC LIBRARIES EMPLOYEE EXPENSES	278,272	278,272	202,421	301,096	308,624	316,340	324,249	332,355
	1405-0003 - PUBLIC LIBRARIES ADMIN EXPENSES	97,074	97,074	18,376	92,984	95,144	97,357	99,624	101,946
	1410-0003 - PUBLIC LIBRARIES OTHER EXPENSES	67,832	111,557	47,923	66,826	68,222	69,648	71,104	72,590
	1415-0003 - PUBLIC LIBRARIES BUILDING EXPENSES	24,797	24,797	25,088	25,555	26,204	26,868	27,550	28,249
	1445-0003 - DEPRECIATION - PUBLIC LIBRARIES	47,121	47,121	26,188	47,593	48,070	48,550	49,035	49,526
	<b>1400-0002 - PUBLIC LIBRARIES OPERATIONS Total</b>	<b>361,116</b>	<b>360,846</b>	<b>249,497</b>	<b>62,845</b>	<b>387,260</b>	<b>396,161</b>	<b>405,280</b>	<b>414,618</b>
	<b>1450-0002 - OTHER CULTURAL SERVICES</b>								
	1450-0002 - OTHER CULTURAL SERVICES	9,717	10,487	10,487	10,802	11,072	11,349	11,633	11,924
	<b>1450-0002 - OTHER CULTURAL SERVICES Total</b>	<b>9,717</b>	<b>10,487</b>	<b>10,487</b>	<b>10,802</b>	<b>11,072</b>	<b>11,349</b>	<b>11,633</b>	<b>11,924</b>
<b>3.2.1</b>	<b>1500-0002 - SWIMMING POOLS OPERATIONS</b>								
	1500-0003 - SWIMMING POOL INCOME	(66,526)	(76,228)	(43,914)	(46,457)	(47,387)	(48,335)	(49,302)	(50,287)
	1501-0003 - SWIMMING POOL EXPENSES	256,184	268,338	254,106	296,267	303,110	310,119	317,297	324,651
	1525-0003 - DEPRECIATION - SWIMMING POOLS	41,998	41,998	38,569	52,218	52,740	53,267	53,799	54,337
	<b>1500-0002 - SWIMMING POOLS OPERATIONS Total</b>	<b>231,656</b>	<b>234,108</b>	<b>248,761</b>	<b>302,028</b>	<b>308,463</b>	<b>315,051</b>	<b>321,794</b>	<b>328,701</b>
<b>3.2.1</b>	<b>1550-0002 - SPORTING COMPLEX OPERATIONS</b>								
	1550-0003 - SPORTING COMPLEX INCOME	(38,954)	(43,954)	(30,961)	(36,733)	(37,468)	(38,217)	(38,981)	(39,760)
	1551-0003 - SPORTING COMPLEX EXPENSES	153,996	154,188	92,246	158,230	161,726	165,308	168,976	172,733
	1585-0003 - DEPRECIATION - SPORTING COMPLEX	112,628	112,628	89,468	113,754	114,892	116,041	117,202	118,374
	<b>1550-0002 - SPORTING COMPLEX OPERATIONS Total</b>	<b>227,670</b>	<b>222,862</b>	<b>150,753</b>	<b>235,251</b>	<b>239,150</b>	<b>243,132</b>	<b>247,197</b>	<b>251,347</b>
<b>3.2.1</b>	<b>1600-0002 - SPORTING GROUNDS &amp; OVALS OPERATIONS</b>								
	1600-0003 - SPORTING GROUNDS INCOME	(2,220)	(699,828)	(20,863)	(7,192)	(7,336)	(7,483)	(7,633)	(7,786)
	1601-0003 - SPORTING GROUNDS EXPENSES	172,974	170,526	124,268	182,787	187,347	192,020	196,810	201,719
	1645-0003 - DEPRECIATION - SPORTING GROUNDS	42,997	42,997	31,622	43,427	43,862	44,301	44,744	45,191
	<b>1600-0002 - SPORTING GROUNDS &amp; OVALS OPERATIONS Total</b>	<b>213,751</b>	<b>(486,305)</b>	<b>135,027</b>	<b>219,022</b>	<b>223,873</b>	<b>228,838</b>	<b>233,921</b>	<b>239,124</b>
<b>3.2.1</b>	<b>1650-0002 - PARKS &amp; GARDENS OPERATIONS</b>								
	1650-0003 - PARKS & GARDENS INCOME	0	(101,234)	0	0	0	0	0	0
	1651-0003 - PARKS & GARDENS EXPENSES	293,987	327,015	296,772	317,480	325,348	333,412	341,677	350,148
	1675-0003 - DEPRECIATION - PARKS & GARDENS	32,357	32,357	36,349	32,681	33,007	33,337	33,670	34,007
	<b>1650-0002 - PARKS &amp; GARDENS OPERATIONS Total</b>	<b>326,344</b>	<b>258,138</b>	<b>333,121</b>	<b>350,161</b>	<b>358,355</b>	<b>366,749</b>	<b>375,347</b>	<b>384,155</b>
<b>3.2.1</b>	<b>1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS</b>								
	1700-0003 - SHOWGROUND - RACECOURSE INCOME	(39,071)	(1,857,255)	(1,740,949)	(27,852)	(28,409)	(28,977)	(29,557)	(30,148)
	1701-0003 - SHOWGROUND - RACECOURSE EXPENSES	228,115	268,292	233,942	269,256	275,872	282,654	289,605	296,728
	1725-0003 - DEPRECIATION - SHOWGROUND-RACECOURSE	50,686	50,686	34,913	51,192	51,705	52,222	52,744	53,272
	<b>1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS Total</b>	<b>239,730</b>	<b>(1,538,277)</b>	<b>(1,472,094)</b>	<b>292,596</b>	<b>299,168</b>	<b>305,899</b>	<b>312,792</b>	<b>319,852</b>
	<b>1400-0001 - RECREATION &amp; CULTURE Total</b>	<b>1,609,984</b>	<b>(938,141)</b>	<b>(344,448)</b>	<b>1,472,705</b>	<b>1,827,341</b>	<b>1,867,179</b>	<b>1,907,964</b>	<b>1,949,721</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>1750-0001 - MINING MANUFACTURING &amp; CONSTRUCTION</b>									
<b>1750-0002 - BUILDING CONTROL OPERATIONS</b>									
	1750-0003 - BUILDING CONTROL INCOME	0	0	(855)	0	0	0	0	0
	1751-0003 - BUILDING CONTROL EXPENSES	528	528	0	544	558	572	586	601
	<b>1750-0002 - BUILDING CONTROL OPERATIONS Total</b>	<b>528</b>	<b>528</b>	<b>(855)</b>	<b>544</b>	<b>558</b>	<b>572</b>	<b>586</b>	<b>601</b>
<b>4.4.5</b>	<b>1800-0002 - MT FOSTER QUARRY OPERATIONS</b>								
	1800-0003 - MT FOSTER QUARRY INCOME	(5,280)	(21,480)	(20,400)	(5,386)	(5,494)	(5,604)	(5,716)	(5,830)
	1801-0003 - MT FOSTER QUARRY EXPENSES	10,278	15,289	10,379	10,296	10,553	10,817	11,088	11,365
	1820-0003 - DEPRECIATION - MT FOSTER QUARRY	0	0	0	0	0	0	0	0
	<b>1800-0002 - MT FOSTER QUARRY OPERATIONS Total</b>	<b>4,998</b>	<b>(6,191)</b>	<b>(10,021)</b>	<b>4,910</b>	<b>5,059</b>	<b>5,213</b>	<b>5,372</b>	<b>5,535</b>
	<b>1750-0001 - MINING MANUFACTURING &amp; CONSTRUCTION Total</b>	<b>5,526</b>	<b>(5,663)</b>	<b>(10,876)</b>	<b>5,454</b>	<b>5,617</b>	<b>5,785</b>	<b>5,958</b>	<b>6,136</b>
<b>2000-0001 - TRANSPORT &amp; COMMUNICATION</b>									
<b>3.1.1</b>	<b>2000-0002 - LOCAL ROADS &amp; BRIDGES M&amp;R</b>								
	2000-0003 - LOCAL SHIRE ROADS - INCOME	(1,354,029)	(3,880,325)	(2,904,109)	(5,970,414)	(655,258)	(655,258)	(655,258)	(655,258)
	2010-0003 - URBAN SEALED ROADS - M & R	55,872	55,872	31,262	57,548	58,987	60,462	61,974	63,523
	2050-0003 - URBAN UNSEALED ROADS - M & R	26,726	26,726	11,076	27,528	28,216	28,921	29,644	30,385
	2100-0003 - RURAL SEALED ROADS - M & R	370,872	370,872	488,796	1,881,998	391,548	401,337	411,370	421,654
	2150-0003 - RURAL UNSEALED ROADS - M & R	1,030,200	1,030,200	1,088,213	1,061,106	1,087,634	1,114,825	1,142,696	1,171,263
	2200-0003 - RURAL SHIRE BRIDGES - M & R	15,453	15,453	0	15,917	16,315	16,723	17,141	17,570
	2045-0003 - DEPRECIATION - URBAN SEALED ROADS	162,497	162,497	131,064	164,122	165,763	167,421	169,095	170,786
	2095-0003 - DEPRECIATION - URBAN UNSEALED ROADS	3,814	3,814	2,192	3,852	3,891	3,930	3,969	4,009
	2145-0003 - DEPRECIATION - RURAL SEALED ROADS	720,009	720,009	577,139	727,209	734,481	741,826	749,244	756,736
	2195-0003 - DEPRECIATION - RURAL UNSEALED ROADS	140,564	140,564	106,585	141,970	143,390	144,824	146,272	147,735
	2245-0003 - DEPRECIATION - RURAL BRIDGES	142,727	142,727	108,859	144,154	145,596	147,052	148,523	150,008
	<b>2000-0002 - LOCAL ROADS &amp; BRIDGES M&amp;R Total</b>	<b>1,314,705</b>	<b>(1,211,591)</b>	<b>(358,923)</b>	<b>(1,745,010)</b>	<b>2,120,563</b>	<b>2,172,063</b>	<b>2,224,670</b>	<b>2,278,411</b>
<b>3.1.1</b>	<b>2250-0002 - REGIONAL ROADS &amp; BRIDGES M &amp; R</b>								
	2250-0003 - REGIONAL ROADS - INCOME	(3,318,000)	(4,074,514)	(2,403,293)	(3,802,000)	(2,055,460)	(1,688,569)	(2,122,340)	(1,756,787)
	2260-0003 - REGIONAL SEALED ROADS - M & R	673,699	792,147	601,800	1,187,173	700,916	714,934	729,233	743,818
	2280-0003 - REGIONAL UNSEALED ROADS - M & R	103,292	103,292	46,846	108,415	110,583	112,795	115,051	117,352
	2300-0003 - REGIONAL BRIDGES - M & R	16,895	16,895	0	17,233	17,578	17,930	18,289	18,655
	2275-0003 - DEPRECIATION - REGIONAL SEALED ROADS	779,423	779,423	578,048	787,217	795,089	803,040	811,070	819,181
	2295-0003 - DEPRECIATION - REGIONAL UNSEALED RDS	15,605	15,605	11,567	15,761	15,919	16,078	16,239	16,401
	2345-0003 - DEPRECIATION - REGIONAL BRIDGES	61,792	61,792	45,693	62,410	63,034	63,664	64,301	64,944
	<b>2250-0002 - REGIONAL ROADS &amp; BRIDGES M &amp; R Total</b>	<b>(1,667,294)</b>	<b>(2,305,360)</b>	<b>(1,119,339)</b>	<b>(1,623,791)</b>	<b>(352,341)</b>	<b>39,872</b>	<b>(368,157)</b>	<b>23,564</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>3.1.1</b>	<b>2350-0002 - STATE HIGHWAY 11 - TFNSW WORKS</b>								
	2350-0003 - SH 11 - RMCC - INCOME	0	0	0	(185,000)	(189,625)	(194,366)	(199,225)	(204,206)
	2351-0003 - SH 11 - RMCC - EXPENSES	0	0	0	185,000	189,625	194,366	199,225	204,206
	<b>2350-0002 - STATE HIGHWAY 11 - TFNSW WORKS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3.1.1</b>	<b>2400-0002 - PARKING AREAS</b>								
	2400-0002 - PARKING AREAS	5,151	5,151	0	5,306	5,439	5,575	5,714	5,857
	<b>2400-0002 - PARKING AREAS Total</b>	<b>5,151</b>	<b>5,151</b>	<b>0</b>	<b>5,306</b>	<b>5,439</b>	<b>5,575</b>	<b>5,714</b>	<b>5,857</b>
<b>3.1.1</b>	<b>2450-0002 - FOOTPATHS &amp; CYCLEWAYS</b>								
	2455-0003 - FOOTPATHS & CYCLEWAYS - EXPENSES	36,057	36,057	12,213	37,139	38,068	39,020	39,995	40,995
	2495-0003 - DEPRECIATION - FOOTPATHS & CYCLEWAYS	36,364	36,364	26,939	36,728	37,095	37,466	37,841	38,219
	<b>2450-0002 - FOOTPATHS &amp; CYCLEWAYS Total</b>	<b>72,421</b>	<b>72,421</b>	<b>39,152</b>	<b>73,867</b>	<b>75,163</b>	<b>76,486</b>	<b>77,836</b>	<b>79,214</b>
<b>3.1.1</b>	<b>2500-0002 - KERB &amp; GUTTERING</b>								
	2505-0003 - KERB & GUTTERING - EXPENSES	26,399	26,399	9,515	27,191	27,871	28,568	29,282	30,014
	<b>2500-0002 - KERB &amp; GUTTERING Total</b>	<b>26,399</b>	<b>26,399</b>	<b>9,515</b>	<b>27,191</b>	<b>27,871</b>	<b>28,568</b>	<b>29,282</b>	<b>30,014</b>
<b>3.2.1</b>	<b>2550-0002 - AERODROMES</b>								
	2550-0003 - AERODROMES - INCOME	(50,686)	(176,427)	(37,731)	(50,860)	(52,087)	(53,344)	(54,632)	(55,951)
	2555-0003 - AERODROMES - EXPENSES	123,106	123,106	109,681	125,526	128,604	131,758	134,992	138,306
	2570-0003 - DEPRECIATION - AERODROMES	19,239	19,239	8,904	19,431	19,626	19,822	20,020	20,220
	<b>2550-0002 - AERODROMES Total</b>	<b>91,659</b>	<b>(34,082)</b>	<b>80,854</b>	<b>94,097</b>	<b>96,143</b>	<b>98,236</b>	<b>100,380</b>	<b>102,575</b>
	<b>2600-0002 - BUS SHELTERS</b>								
	2605-0003 - BUS SHELTERS - EXPENSES	2,122	2,122	0	2,186	2,241	2,297	2,354	2,413
	2620-0003 - DEPRECIATION - BUS SHELTERS	366	366	264	370	374	378	382	386
	<b>2600-0002 - BUS SHELTERS Total</b>	<b>2,488</b>	<b>2,488</b>	<b>264</b>	<b>2,556</b>	<b>2,615</b>	<b>2,675</b>	<b>2,736</b>	<b>2,799</b>
<b>3.4.1</b>	<b>2650-0002 - ANCILLARY SERVICES</b>								
	2655-0003 - WARREN TOWN ANCILLARY - EXPENSES	58,042	58,042	20,548	84,783	86,902	89,074	91,300	93,583
	2660-0003 - NEVERTIRE VILLAGE ANCILLARY EXPENSES	20,200	20,200	24,845	35,806	36,701	37,619	38,559	39,523
	2670-0003 - COLLIE VILLAGE ANCILLARY EXPENSES	18,150	18,150	20,762	23,695	24,287	24,894	25,516	26,154
	2680-0003 - RURAL ADDRESSING EXPENSES	2,000	2,000	0	2,000	2,050	2,101	2,154	2,208
	2690-0003 - DEPRECIATION - ANCILLARY SERVICES	9,238	9,238	6,761	9,330	9,423	9,517	9,612	9,708
	<b>2650-0002 - ANCILLARY SERVICES Total</b>	<b>107,630</b>	<b>107,630</b>	<b>72,916</b>	<b>155,614</b>	<b>159,363</b>	<b>163,205</b>	<b>167,141</b>	<b>171,176</b>
	<b>2000-0001 - TRANSPORT &amp; COMMUNICATION Total</b>	<b>(46,841)</b>	<b>(3,336,944)</b>	<b>(1,275,561)</b>	<b>(3,010,170)</b>	<b>2,134,816</b>	<b>2,586,680</b>	<b>2,239,602</b>	<b>2,693,610</b>

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	<b>2700-0001 - ECONOMIC AFFAIRS</b>								
<b>2.2.1</b>	<b>2750-0002 - TOURISM &amp; AREA PROMOTION</b>								
	2750-0003 - TOURISM & AREA PROMOTION - INCOME	(1,000)	0	0	(2,000)	(2,040)	(2,081)	(2,123)	(2,165)
	2755-0003 - INFORMATION CENTRE - EXPENSES	33,213	32,213	5,858	170,164	296,062	303,428	310,978	318,717
	2790-0003 - DEPRECIATION - TOURIM & AREA PROMOTE	10,364	10,364	7,612	10,468	10,573	10,679	10,785	10,893
	<b>2750-0002 - TOURISM &amp; AREA PROMOTION Total</b>	<b>42,577</b>	<b>45,077</b>	<b>15,763</b>	<b>182,632</b>	<b>308,695</b>	<b>316,229</b>	<b>323,948</b>	<b>331,861</b>
	<b>2800-0002 - SALEYARDS &amp; MARKETS</b>								
	2800-0003 - SALEYARDS - EXPENSES	817	907	379	840	861	883	905	928
	<b>2800-0002 - SALEYARDS &amp; MARKETS Total</b>	<b>817</b>	<b>907</b>	<b>379</b>	<b>840</b>	<b>861</b>	<b>883</b>	<b>905</b>	<b>928</b>
	<b>2850-0002 - PROJECTS &amp; INFRASTRUCTURE</b>								
	2850-0003 - ECONOMIC DEVELOPMENT - INCOME	(255,588)	(4,181,716)	(2,869,176)	(119,826)	0	0	0	0
	2855-0003 - PROJECTS & INFRAST EMPLOYEE EXPENSES	284,231	284,231	202,891	286,311	293,469	300,806	308,327	316,036
	2860-0003 - ECONOMIC DEVELOPMENT PROGRAM EXPENSE	285,888	1,373,025	404,813	185,126	66,933	68,606	70,321	72,079
	<b>2850-0002 - ECONOMIC DEVELOPMENT Total</b>	<b>314,531</b>	<b>(2,524,460)</b>	<b>(2,261,472)</b>	<b>351,611</b>	<b>360,402</b>	<b>369,412</b>	<b>378,648</b>	<b>388,115</b>
<b>5.2.3</b>	<b>2900-0002 - PRIVATE WORKS</b>								
	2900-0003 - PRIVATE WORKS - INCOME	(36,029)	(36,029)	(26,995)	(64,500)	(65,929)	(67,390)	(68,884)	(70,411)
	2905-0003 - PRIVATE WORKS - EXPENSES	32,357	32,357	26,098	33,328	34,161	35,015	35,890	36,787
	<b>2900-0002 - PRIVATE WORKS Total</b>	<b>(3,672)</b>	<b>(3,672)</b>	<b>(897)</b>	<b>(31,172)</b>	<b>(31,768)</b>	<b>(32,375)</b>	<b>(32,994)</b>	<b>(33,624)</b>
	<b>2920-0002 - OTHER BUSINESS UNDERTAKINGS</b>								
	2920-0003 - OTHER BUSINESS NEI - INCOME	(52,956)	(52,956)	(32,355)	(42,739)	(43,593)	(44,465)	(45,354)	(46,261)
	2922-0003 - OTHER BUSINESS NEI - EXPENSES	96,887	93,280	68,562	99,617	102,364	105,189	108,091	111,073
	2995-0003 - DEPRECIATION - OTHER BUSINESS NEI	48,090	48,090	35,197	48,571	49,056	49,547	50,042	50,542
	<b>2920-0002 - OTHER BUSINESS UNDERTAKINGS Total</b>	<b>92,021</b>	<b>88,414</b>	<b>71,404</b>	<b>105,449</b>	<b>107,827</b>	<b>110,271</b>	<b>112,779</b>	<b>115,354</b>
	<b>2700-0001 - ECONOMIC AFFAIRS Total</b>	<b>446,274</b>	<b>(2,393,734)</b>	<b>(2,174,823)</b>	<b>609,360</b>	<b>746,017</b>	<b>764,420</b>	<b>783,286</b>	<b>802,634</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL</b>									
	2998-1997-0050 - Restricted Funds - Mobile Phones	0	(7,500)	0	0	0	0	0	0
	2998-1997-0060 - Restricted Funds - Risk/WHS Management	0	0	0	(13,320)	0	0	0	0
	2998-1997-0300 - Restricted Funds - Computer Upgrade	0	0	0	(5,000)	(30,000)	0	0	0
	2998-1997-0305 - Restricted Funds - Council Chambers	0	(84,270)	0	0	0	0	0	0
	2998-1997-0370 - Restricted Funds - Depot Upgrade	0	(21,190)	0	0	0	0	0	0
	2998-1997-0470 - Restricted Funds - Heavy Plant	0	(1,073,738)	0	0	0	0	0	0
	2998-1997-0475 - Restricted Funds - Light Plant	0	(53,690)	0	0	0	0	0	0
	2998-1997-0800 - Restricted Funds - DWM - Ewenmar Dep	0	(148,089)	0	0	0	0	0	0
	2998-1997-1200 - Restricted Funds - Dwellings Specific Works	0	0	0	(20,000)	0	0	0	0
	2998-1997-1500 - Restricted Funds - Parks Improvements	0	0	0	(20,000)	0	0	0	0
	2998-1997-1550 - Restricted Funds - Showground Impts	0	(10,182)	0	0	0	0	0	0
	2998-1997-1600 - Restricted Funds - Cemetery Impts	0	(76,894)	0	0	0	0	0	0
	2998-1997-2000 - Restricted Funds - Rural Reseals	0	(31,616)	0	0	0	0	0	0
	2998-1997-2015 - Restricted Funds - CBD Upgrade	0	(74,320)	0	0	0	0	0	0
	2998-1997-2050 - Restricted Funds - K&G Replacement	0	(92,767)	0	0	0	0	0	0
	2998-1997-2100 - Restricted Funds - Road Construction	0	(26,300)	0	0	0	0	0	0
	2998-1997-2755 - Restricted Funds - Advertising & Booklet Printing	0	0	0	(22,430)	0	0	0	0
	2998-1997-2760 - Restricted Funds - Economic Develop Programs	0	0	0	(20,000)	0	0	0	0
	2998-1997-9000 - Restricted Funds - Infrastructure	0	(73,072)	0	0	0	0	0	0
	<b>2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL Total</b>	<b>0</b>	<b>(1,773,628)</b>	<b>0</b>	<b>(100,750)</b>	<b>(30,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM</b>									
<b>2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM</b>									
	2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM	(3,525,516)	(3,525,516)	(2,719,028)	(3,638,940)	(3,675,091)	(3,687,435)	(3,724,305)	(3,761,549)
	<b>2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM Total</b>	<b>(3,525,516)</b>	<b>(3,525,516)</b>	<b>(2,719,028)</b>	<b>(3,638,940)</b>	<b>(3,675,091)</b>	<b>(3,687,435)</b>	<b>(3,724,305)</b>	<b>(3,761,549)</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>3000-0001 - CURRENT ASSETS</b>									
<b>3040-0002 - INVENTORIES &amp; OTHER ASSET - CURRENT</b>									
	3060-0004 - EMPLOYEE TOOLS PURCHASES	3,908	3,908	1,836	4,025	4,126	4,229	4,335	4,443
	<b>3040-0002 - INVENTORIES &amp; OTHER ASSET - CURRENT Total</b>	<b>3,908</b>	<b>3,908</b>	<b>1,836</b>	<b>4,025</b>	<b>4,126</b>	<b>4,229</b>	<b>4,335</b>	<b>4,443</b>
<b>3100-0001 - NON CURRENT ASSETS</b>									
<b>3200-0002 - PROPERTY PLANT &amp; EQUIPMENT ASSETS</b>									
	3210-4000-0005 - Administration - P&E Purchases	10,000	10,000	7,611	0	0	0	0	0
	3210-4000-0100 - Engineering - P&E - Traffic Counters	0	0	17,025	0	0	0	0	0
	3210-4000-0200 - Depot - P&E - CCTV Installation	0	21,190	0	0	0	0	0	0
	3210-4020-0005 - Administration - OE - Purchases	23,000	23,000	0	15,000	45,375	6,509	6,672	6,839
	3210-4040-0005 - Admin - F&F - Purchases	0	0	770	0	0	0	0	0
	3210-4100-0005 - Council Building Renovations/Fitout	0	84,270	81,409	0	0	0	0	0
	3210-4100-0007 - Admin Office Interview Room & Fitout	0	37,465	15,697	0	0	0	0	0
	3210-4120-0010 - Solar Installation Various Buildings	0	0	0	125,000	0	0	0	0
	<b>3210-0004 - ADMINISTRATION - CAPITAL EXPENSES</b>	<b>33,000</b>	<b>175,925</b>	<b>122,512</b>	<b>140,000</b>	<b>45,375</b>	<b>6,509</b>	<b>6,672</b>	<b>6,839</b>
	3260-4120-0005 - Animal Shelter Electricity	6,000	6,000	0	0	0	0	0	0
	3260-4120-0100 - Animal Shelter Replacement	0	0	0	60,000	0	0	0	0
	<b>3260-0004 - PUBLIC ORDER - CAPITAL EXPENSES</b>	<b>6,000</b>	<b>6,000</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	3310-4120-0005 - Ewenmar Waste Depot - Upgrade	0	303,747	32,817	0	0	0	0	0
	<b>3310-0004 - ENVIRONMENT - CAPITAL EXPENSES</b>	<b>0</b>	<b>303,747</b>	<b>32,817</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3.2.1</b>	3330-4100-0001 - Dwellings Renewals	0	0	0	20,000	0	0	0	0
	3330-4100-0005 - Dwellings Construction X 2	0	192,881	9,200	0	0	0	0	0
	3330-4105-0005 - Sale 39 Garden Proceeds	0	(200,000)	(200,000)	0	0	0	0	0
	3330-4105-0010 - Costs for the Sale of 39 Garden Ave	0	7,119	7,119	0	0	0	0	0
	3330-4120-0100 - Warren Lawn Cemetery - Stage 3	60,000	136,894	25,790	0	0	0	0	0
	<b>3330-0004 - HOUSING &amp; COMMUNITY - CAPITAL EXPENSES</b>	<b>60,000</b>	<b>136,894</b>	<b>(157,891)</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>WARREN SHIRE LIBRARY - CAPITAL EXPENSES</b>									
3.2.1	3360-4000-0010 - Library - Defibrulator	0	0	0	3,000	0	0	0	0
	3360-4000-0011 - Library - Technical Grant Upgrade	6,800	6,800	592	0	0	0	0	0
3.2.1	3360-4000-0020 - Library - Doorways to Open Air	0	0	0	315,723	0	0	0	0
<b>SWIMMING POOL - CAPITAL EXPENSES</b>									
3.2.1	3360-4005-0015 - Swimming Pool Refurbishment	0	0	0	30,000	0	0	0	0
	3360-4005-0025 - Swimming Pool - CCTV	16,000	16,000	0	0	0	0	0	0
	3360-4005-0030 - Swimming Pool - Double Gates	3,000	3,000	0	0	0	0	0	0
	3360-4005-0035 - Swimming Pool - Shelving & Concrete	5,000	5,000	5,040	0	0	0	0	0
	3360-4005-0040 - Swimming Pool - New Lockers	0	9,702	8,820	0	0	0	0	0
<b>SPORTING &amp; CULTURAL COMPLEX - CAPITAL EXPENSES</b>									
	3360-4010-0001 - Sporting Complex - P&E Purchases	0	0	881	0	0	0	0	0
	3360-4010-0005 - Guttering Renewal - Sports Complex	0	40,000	0	0	0	0	0	0
3.2.1	3360-4010-0015 - Gym Equipment - Sports Complex	9,720	9,720	6,948	7,500	5,500	8,250	6,000	8,500
	3360-4010-0045 - Wireless Scoreboard - Complex	8,000	13,000	10,275	0	0	0	0	0
3.2.1	3360-4010-0050 - Sound Mixer & External Speakers - Complex	0	0	0	14,500	0	0	0	0
3.2.1	3360-4010-0055 - Upstairs Disabled Toilet - Complex	0	0	0	40,000	0	0	0	0
3.2.1	3360-4010-0060 - Retaining Wall & Disabled Paths - Complex	0	0	0	40,000	0	0	0	0
<b>SPORTING GROUNDS - CAPITAL EXPENSES</b>									
	3360-4015-0010 - Carter Oval Redevelopment	0	761,562	251,954	0	0	0	0	0
	3360-4015-0017 - Carter Oval Cricket Facilities	0	20,845	0	0	0	0	0	0
	3360-4015-0018 - Carter Oval Amenities Construction	0	671,000	0	0	0	0	0	0
	3360-4015-0020 - Splash Park - Carter Oval	0	5,763	0	0	0	0	0	0
<b>PARKS &amp; RESERVES - CAPITAL EXPENSES</b>									
	3360-4020-0103 - Lions Park - New Toilet Installation	0	144,730	0	0	0	0	0	0
	3360-4020-0200 - Nevertire Park Shade Shelter -Insure	0	0	10,575	0	0	0	0	0
<b>SHOWGROUND/RACECOURSE - CAPITAL EXPENSES</b>									
	3360-4030-0010 - Enhancing Equestrian Horse Events	0	713,020	170,408	0	0	0	0	0
	3360-4030-0015 - Switchboard Upgrade Showground	0	65,726	46,334	0	0	0	0	0
	3360-4030-0020 - Judges Box Upgrade - Showground	0	40,370	40,370	0	0	0	0	0
	3360-4030-0025 - Camp Area & Cattle Yards Upgrade	0	110,000	41,918	0	0	0	0	0
	3360-4030-0030 - Upgrades - Sground Stimulus R2	0	765,000	243,552	0	0	0	0	0
	3360-4030-0035 - Pony Club Toilet & Amenities - CRIF	0	79,705	0	0	0	0	0	0
	3360-4030-0040 - New Female Amenities Block - CRIF	0	54,545	0	0	0	0	0	0
3.2.1	3360-4030-0045 - Showground Playground Equipment Refurb	0	0	0	20,000	0	0	0	0
3.2.1	3360-4030-0050 - Equestrian Arena - Paths & Sealing Annex	0	0	0	95,944	0	0	0	0
<b>DROUGHT COMMUNITIES PROGRAM - CAPITAL EXPENSES</b>									
	3360-4050-0005 - Warren CBD - Toilet Installation	0	269,789	0	0	0	0	0	0
	3360-4050-0010 - Netball Courts - Irrigation & Turf	0	4,462	0	0	0	0	0	0
	3360-4050-0015 - Carter Oval Lighting	0	274,166	0	0	0	0	0	0
	3360-4050-0020 - Skate Park - Shade Shelter	0	87,831	0	0	0	0	0	0
	3360-4050-0025 - Swimming Pool Shade Shelters	0	0	7,473	0	0	0	0	0
	3360-4050-0030 - Pathway Structures	0	24,042	18,292	0	0	0	0	0
	3360-4050-0035 - Warren Cemetery Upgrade - Toilet	0	67,639	43,797	0	0	0	0	0
<b>3360-0004 - RECREATION - CAPITAL EXPENSES</b>		<b>48,520</b>	<b>4,263,417</b>	<b>907,647</b>	<b>566,667</b>	<b>5,500</b>	<b>8,250</b>	<b>6,000</b>	<b>8,500</b>



C.S.P. Ref	Description	2021/2022	2021/2022	Actuals Incl Commitments	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
		Original Estimate	Amended Estimate		Estimate	Estimate	Estimate	Estimate	Estimate
3.1.1	3420-4320-0001 - Urban Sealed Roads - Reseals	55,000	25,212	25,212	55,000	56,375	57,784	59,229	60,710
	3420-4320-0005 - CBD Improvement	0	74,320	21,588	0	0	0	0	0
	3420-4320-0076 - Kerb & Guttering Renewal/Replacement	0	92,767	0	0	0	0	0	0
	3420-4320-0110 - Airport Redevelopment	0	185,741	0	0	0	0	0	0
3.1.1	3420-4320-1000 - Urban Unsealed Roads - Resheeting	0	74,800	51,849	15,000	15,375	15,759	16,153	16,557
3.1.1	3420-4320-2000 - Rural Sealed Roads - Reseals	600,258	661,662	660,920	600,258	615,264	630,646	646,412	662,572
3.1.1	3420-4320-2004 - Nevertire-Bogan Rd - Seg 04 to 10	0	0	0	3,504,640	0	0	0	0
	3420-4320-2008 - Old Warren Road - Seg 26 & 28	0	1,679,947	1,062,332	0	0	0	0	0
	3420-4320-2010 - Ellengerah Road - Seg 22 24 & 26	873,464	1,719,813	878,857	0	0	0	0	0
3.1.1	3420-4320-3000 - Rural Unsealed Roads - Resheeting	0	0	0	400,000	410,000	395,129	376,993	351,639
3.1.1	3420-4320-4000 - Regional Sealed Roads - Reseals	654,114	254,114	253,256	650,179	354,983	770,082	385,482	801,191
	3420-4320-4003 - RR 333 - Carinda Rd - Repair Program	120,000	120,000	0	0	0	0	800,000	0
	3420-4320-4004 - RR 333 - Carinda Road - Intersection	0	0	1,485	0	0	0	0	0
	3420-4320-4010 - RR 347 - Collie-Trangie Rd - Rehab	0	1,039,066	1,040,661	0	800,000	0	0	0
	3420-4320-4015 - RR 202 - Marthaguy Rd - Rehab	0	0	0	0	0	0	0	0
3.1.1	3420-4320-4020 - RR 7515 - Warren Road - Rehab	1,679,000	1,679,000	680	1,679,000	0	0	0	0
3.1.1	3420-4320-5000 - Regional Unsealed Roads - Resheet	0	0	0	90,000	0	0	0	0
	<b>3420-0004 - TRANSPORT - CAPITAL EXPENSES</b>	<b>4,030,336</b>	<b>7,606,442</b>	<b>3,997,477</b>	<b>6,994,077</b>	<b>2,251,997</b>	<b>1,869,400</b>	<b>2,284,269</b>	<b>1,892,669</b>
	3440-4000-0000 - Heavy Plant Purchases	750,000	1,823,738	0	750,000	768,750	787,969	807,668	827,860
	3440-4000-0001 - Heavy Plant Purchases	0	0	606,840	0	0	0	0	0
	3440-4000-0010 - Plant Purchases - Misc Items	0	0	64,864	0	0	0	0	0
	3440-4001-0001 - Heavy Plant Trade Ins	(250,000)	(232,483)	0	(250,000)	(256,250)	(262,656)	(269,222)	(275,953)
	3440-4001-0058 - Plant 58 - Sale	0	(17,517)	(17,517)	0	0	0	0	0
	3440-4010-0001 - Light Plant Purchases	233,000	286,690	220,250	233,000	238,825	244,796	250,916	257,189
	3440-4011-0001 - Light Plant Trade Ins	(113,000)	(9,157)	0	(113,000)	(115,825)	(118,721)	(121,689)	(124,731)
	3440-4011-1232 - Plant 1232 - Sale	0	(30,810)	(30,810)	0	0	0	0	0
	3440-4011-3502 - Plant 3502 - Sale	0	(28,442)	(28,442)	0	0	0	0	0
	3440-4011-3504 - Plant 3504 - Sale	0	(44,591)	(44,591)	0	0	0	0	0
	<b>3440-0004 - COUNCIL PLANT - CAPITAL EXPENSES</b>	<b>620,000</b>	<b>1,747,428</b>	<b>770,594</b>	<b>620,000</b>	<b>635,500</b>	<b>651,388</b>	<b>667,673</b>	<b>684,365</b>
	3460-4120-0100 - Bird Viewing Platform - Monkeygar Ck	0	500,000	392	0	0	0	0	0
	3460-4120-0110 - Murals on Water Towers & Silos	0	250,000	92,789	0	0	0	0	0
	3460-4120-0120 - Carter Oval Sports Lighting	0	500,000	2,175	0	0	0	0	0
	3460-4120-0130 - Showground Improvements MDBA - R3	0	250,000	34,108	0	0	0	0	0
	<b>3460-0004 - ECONOMIC AFFAIRS - CAPITAL EXPENSES</b>	<b>0</b>	<b>1,500,000</b>	<b>129,464</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>3200-0002 - PROPERTY PLANT &amp; EQUIPMENT ASSETS Total</b>	<b>4,797,856</b>	<b>15,739,853</b>	<b>5,802,620</b>	<b>8,400,744</b>	<b>2,938,372</b>	<b>2,535,547</b>	<b>2,964,614</b>	<b>2,592,373</b>
	<b>3550-0002 - BORROWINGS - CURRENT</b>								
	3555-5100-0000 - Loan Repayments - Current	25,082	29,016	14,494	29,776	30,555	31,355	32,175	33,017
	<b>3550-0002 - BORROWINGS - CURRENT Total</b>	<b>25,082</b>	<b>29,016</b>	<b>14,494</b>	<b>29,776</b>	<b>30,555</b>	<b>31,355</b>	<b>32,175</b>	<b>33,017</b>
	<b>1 - General Fund Total</b>	<b>0</b>	<b>0</b>	<b>(5,844,225)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>2 - Water Supply Fund</b>									
<b>4000-0001 - WATER SUPPLIES</b>									
<b>4000-0002 - WATER FUND - INCOME</b>									
	4000-0003 - WATER FUND - GRANTS & SUBSIDIES	(9,336)	(286,881)	(9,190)	(477,803)	(10,293)	(10,808)	(11,349)	(11,916)
	4010-0003 - WATER FUND - ANNUAL CHARGES	(542,918)	(540,100)	(540,367)	(567,105)	(595,461)	(625,233)	(656,494)	(689,320)
	4030-0003 - WATER FUND - USER CHARGES	(332,680)	(332,930)	(122,224)	(278,576)	(292,505)	(307,130)	(322,486)	(338,610)
	4050-0003 - WATER FUND - OTHER INCOME	(2,641)	(3,641)	(1,670)	(2,695)	(2,749)	(2,804)	(2,860)	(2,916)
	4060-0003 - WATER FUND - INTEREST INCOME	(3,279)	(4,279)	(3,522)	(5,309)	(5,397)	(5,493)	(5,599)	(5,720)
	<b>4000-0002 - WATER FUND - INCOME Total</b>	<b>(890,854)</b>	<b>(1,167,831)</b>	<b>(676,973)</b>	<b>(1,331,488)</b>	<b>(906,405)</b>	<b>(951,468)</b>	<b>(998,788)</b>	<b>(1,048,482)</b>
<b>4099-0002 - WATER FUND - RESTRICTED FUNDS</b>									
	4099-0002 - WATER FUND - RESTRICTED FUNDS	48,060	(753,506)	0	(4,291)	0	0	0	0
	<b>4099-0002 - WATER FUND - RESTRICTED FUNDS Total</b>	<b>48,060</b>	<b>(753,506)</b>	<b>0</b>	<b>(4,291)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4.2.3</b>	<b>4100-0002 - WATER FUND - EXPENSES</b>								
	4100-0003 - WATER FUND - MANAGEMENT EXPENSES	128,367	128,367	96,275	130,934	134,207	137,562	141,001	144,526
	4200-0003 - WATER FUND - MAINS	191,617	191,617	204,901	247,366	244,795	250,915	257,188	263,617
	4220-0003 - WATER FUND - RESERVOIRS	25,114	25,114	11,239	25,868	26,515	27,178	27,857	28,553
	4230-0003 - WATER FUND - PUMP STATIONS	220,857	179,411	59,450	150,868	153,942	157,085	160,300	163,588
	4240-0003 - WATER FUND - WATER TREATMENT	92,718	92,718	45,303	95,499	97,886	100,334	102,843	105,414
	4250-0003 - WATER FUND - OTHER EXPENSES	66,963	66,963	33,138	68,971	70,696	72,463	74,275	76,132
	4290-0003 - WATER FUND - INTEREST EXPENSES	29,752	19,313	9,804	18,553	17,774	16,974	16,154	15,312
	4300-0003 - WATER FUND - MISCELLANEOUS EXPENSES	62,324	62,324	45,660	47,944	49,142	50,371	51,630	52,920
	4350-0003 - WATER FUND - DEPRECIATION	289,097	289,097	218,849	291,988	294,907	297,856	300,835	303,844
	<b>4100-0002 - WATER FUND - EXPENSES Total</b>	<b>1,106,809</b>	<b>1,054,924</b>	<b>724,619</b>	<b>1,077,991</b>	<b>1,089,864</b>	<b>1,110,738</b>	<b>1,132,083</b>	<b>1,153,906</b>
<b>4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM</b>									
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(289,097)	(289,097)	(218,849)	(291,988)	(294,907)	(297,856)	(300,835)	(303,844)
	<b>4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total</b>	<b>(289,097)</b>	<b>(289,097)</b>	<b>(218,849)</b>	<b>(291,988)</b>	<b>(294,907)</b>	<b>(297,856)</b>	<b>(300,835)</b>	<b>(303,844)</b>
<b>4499-0002 - WATER FUND - CAPITAL EXPENDITURE</b>									
	4580-4320-0001 - Water Supply Pump Purchases	0	24,446	24,446	0	0	0	0	0
	4580-4320-0003 - Water Supply Pump Telemetry Upgrade	0	17,000	5,414	0	0	0	0	0
	4580-4320-0005 - Nevertire Reservoir Refurbishment	0	668,783	567,014	0	0	0	0	0
	4580-4320-0010 - Water Mains Renewals	0	0	0	0	80,893	107,231	135,365	165,403
	4580-4320-0015 - Oxley Park Reservoir Intake Upgrade	0	138,720	58,505	0	0	0	0	0
<b>4.2.3</b>	4580-4320-0020 - Best Practice Water Treatment Upgrade	0	0	0	370,000	0	0	0	0
<b>4.2.3</b>	4580-4320-0025 - Water Telemetry Upgrade	0	0	0	150,000	0	0	0	0
	4580-4320-0050 - Groundwater Augmentation Expenses	0	277,545	28,929	0	0	0	0	0
	<b>4580-0004 - WATER FUND - CAPITAL EXPENSES</b>	<b>0</b>	<b>1,126,494</b>	<b>684,308</b>	<b>520,000</b>	<b>80,893</b>	<b>107,231</b>	<b>135,365</b>	<b>165,403</b>
<b>4650-0003 - BORROWINGS - CURRENT</b>									
	4650-5100-0000 - Loan Repayments - Current	25,082	29,016	14,494	29,776	30,555	31,355	32,175	33,017
	<b>4650-0003 - BORROWINGS - CURRENT Total</b>	<b>25,082</b>	<b>29,016</b>	<b>14,494</b>	<b>29,776</b>	<b>30,555</b>	<b>31,355</b>	<b>32,175</b>	<b>33,017</b>
<b>2 - Water Supply Fund Total</b>		<b>0</b>	<b>0</b>	<b>527,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

C.S.P. Ref	Description	2021/2022 Original Estimate	2021/2022 Amended Estimate	Actuals Incl Commitments	2022/2023 Estimate	2023/2024 Estimate	2024/2025 Estimate	2025/2026 Estimate	2026/2027 Estimate
<b>3 - Sewerage Fund</b>									
<b>5000-0001 - SEWERAGE SERVICES</b>									
<b>5000-0002 - SEWERAGE FUND - INCOME</b>									
	5000-0003 - SEWERAGE FUND - GRANTS & SUBSIDIES	(8,566)	(270,773)	(8,383)	(143,995)	(9,445)	(9,917)	(10,413)	(10,934)
	5010-0003 - SEWERAGE FUND - ANNUAL CHARGES	(530,196)	(528,123)	(528,456)	(554,528)	(582,254)	(611,367)	(641,934)	(674,030)
	5030-0003 - SEWERAGE FUND - USER CHARGES	(41,126)	(41,126)	(21,794)	(42,822)	(44,657)	(46,577)	(48,585)	(50,685)
	5050-0003 - SEWERAGE FUND - OTHER INCOME	(2,852)	(2,852)	(1,015)	(2,909)	(2,967)	(3,026)	(3,087)	(3,149)
	5060-0003 - SEWERAGE FUND - INTEREST INCOME	(8,597)	(8,597)	(5,296)	(10,605)	(10,757)	(10,930)	(11,137)	(11,391)
	<b>5000-0002 - SEWERAGE FUND - INCOME Total</b>	<b>(591,337)</b>	<b>(851,471)</b>	<b>(564,944)</b>	<b>(754,859)</b>	<b>(650,080)</b>	<b>(681,817)</b>	<b>(715,156)</b>	<b>(750,189)</b>
	<b>5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS</b>								
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS	(285,383)	(1,387,031)	0	(10,381)	29,705	50,484	72,594	96,124
	<b>5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS Total</b>	<b>(285,383)</b>	<b>(1,387,031)</b>	<b>0</b>	<b>(10,381)</b>	<b>29,705</b>	<b>50,484</b>	<b>72,594</b>	<b>96,124</b>
<b>4.2.4</b>	<b>5100-0002 - SEWERAGE FUND - EXPENSES</b>								
	5100-0003 - SEWERAGE FUND - MANAGEMENT EXPENSES	131,735	131,735	98,802	134,370	137,729	141,172	144,702	148,319
	5200-0003 - SEWERAGE FUND - MAINS EXPENSES	83,322	83,322	11,190	85,822	87,968	90,167	92,421	94,732
	5250-0003 - SEWERAGE FUND - PUMP STATIONS	125,379	125,379	39,686	123,081	125,734	128,449	131,228	134,072
	5280-0003 - SEWERAGE FUND - TREATMENT WORKS	96,685	96,685	38,677	92,461	88,977	91,106	93,288	95,523
	5290-0003 - SEWERAGE FUND - INTEREST EXPENSES	99,172	64,375	32,679	61,844	59,247	56,582	53,847	51,040
	5300-0003 - SEWERAGE FUND - MISCELLANEOUS	56,820	56,820	12,859	18,409	18,870	19,342	19,826	20,322
	5350-0003 - SEWERAGE FUND - DEPRECIATION	222,462	222,462	124,496	284,687	287,534	290,409	293,313	296,246
	<b>5100-0002 - SEWERAGE FUND - EXPENSES Total</b>	<b>815,575</b>	<b>780,778</b>	<b>358,389</b>	<b>800,674</b>	<b>806,059</b>	<b>817,227</b>	<b>828,625</b>	<b>840,254</b>
	<b>5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM</b>								
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(222,462)	(222,462)	(124,496)	(284,687)	(287,534)	(290,409)	(293,313)	(296,246)
	<b>5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total</b>	<b>(222,462)</b>	<b>(222,462)</b>	<b>(124,496)</b>	<b>(284,687)</b>	<b>(287,534)</b>	<b>(290,409)</b>	<b>(293,313)</b>	<b>(296,246)</b>
	<b>5499-0002 - SEWERAGE FUND - CAPITAL EXPENDITURE</b>								
	5580-4320-0001 - Restart NSW - Treat Works Upgrade	0	1,165,282	1,103,228	0	0	0	0	0
	5580-4320-0002 - Sewerage Mains Renewals	200,000	200,000	0	0	0	0	0	0
<b>4.2.4</b>	5580-4320-4025 - Sewerage Telemetry Upgrade	0	0	0	150,000	0	0	0	0
	5580-4320-4010 - Pump Station Upgrade- Gunningba Est	0	109,091	60,000	0	0	0	0	0
	5580-4320-4100 - Pump Station Upgrade- Nevertire PS	0	109,091	60,000	0	0	0	0	0
	<b>5580-0004 - SEWERAGE FUND - CAPITAL EXPENSES</b>	<b>200,000</b>	<b>1,583,464</b>	<b>1,223,228</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>5650-0003 - SEWERAGE FUND - LOAN - CURRENT</b>								
	5650-5100-0000 - Loan Repayments - Current	83,607	96,722	48,314	99,253	101,850	104,515	107,250	110,057
	<b>5650-0003 - SEWERAGE FUND - LOAN - CURRENT Total</b>	<b>83,607</b>	<b>96,722</b>	<b>48,314</b>	<b>99,253</b>	<b>101,850</b>	<b>104,515</b>	<b>107,250</b>	<b>110,057</b>
	<b>5000-0001 - SEWERAGE SERVICES Total</b>	<b>0</b>	<b>0</b>	<b>940,491</b>	<b>991,430</b>	<b>994,027</b>	<b>996,692</b>	<b>999,427</b>	<b>1,002,234</b>
	<b>3 - Sewerage Fund Total</b>	<b>0</b>	<b>0</b>	<b>940,491</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>		<b>0</b>	<b>0</b>	<b>(4,376,135)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Draft 2022/2023 Fees & Charges



**Adopted:**

**Res No:**

To pursue excellence to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>DEVELOPMENT AND ASSOCIATED FEES</b>			
<b>DEVELOPMENT, CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE APPLICATION</b>			
* Where a Construction Certificate Application is lodged with the Development Application only the Construction Certificate Fee will apply.			
* Where the Construction Certificate Application is lodged after determination of the Development Application an additional charge amounting to 70% of the DA fee will be charged			
* Fees not noted in this schedule will apply in accordance with Environmental Planning and Assessment Regulation 2001 (as amended)			
<b>Development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified below.</b>			
<b>Please Note: The Plan First Fee for all Development Application Fees over \$50,000.00 is incorporated in the total fee payable.</b>			
<b>up to \$5000</b>	129.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$5,001 - \$50,000</b> \$198 plus an additional \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	198.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$50,001 to \$250,000</b> \$412.00 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	412.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$250,001 - \$500,000</b> \$1,356.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	1,356.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$500,001 - \$1,000,000</b> \$2,041.00 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	2,041.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$1,000,001 - \$10,000,000</b> \$3,058.00 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	3,058.00	EP&A Regulation Pt 15	<b>N</b>
<b>More than \$10,000,000</b> \$18,565.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 <b>* NOTE - REFER TO EXEMPTIONS FOR SOME PUBLIC AUTHORITIES</b>	18,565.00	EP&A Regulation Pt 15	<b>N</b>
<b>OTHER DEVELOPMENT</b>			
Development for the purpose of one or more advertisements	333.00	EP&A Regulation Pt 15	<b>N</b>
plus for each advertisement in excess of one	93.00	EP&A Regulation Pt 15 C 246(2)(A)	<b>N</b>
Development involving the erection of a dwelling-house with an estimated construction cost of \$100,000 or less	532.00	EP&A Regulation Pt 15 CL 250	<b>N</b>
Development that does not involve the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work	333.00	EP&A Regulation Pt 15 CL 250	<b>N</b>

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>ADDITIONAL FEES</b>			
Advertising of Development - Designated development	2,596.00	EP&A Regulation Pt 15 CL 252	N
- Advertised development	1,292.00	EP&A Regulation Pt 15 CL 252	N
- Prohibited development	1,292.00	EP&A Regulation Pt 15 CL 252	N
- Development required to be advertised under a DCP or EPI	1,292.00	EP&A Regulation Pt 15 CL 252	N
Note: The Council must refund so much of this fee paid not spent in giving the notice.			
Integrated Development	164.00	EP&A Regulation Pt 15 CL 253	N
plus for each approval body	374.00	EP&A Regulation Pt 15 CL 253(4)	N
<b>OTHER FEES</b>			
Review of a Determination (s.82A(3)) - does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	N
estimated cost of construction of \$100,000 or less- in any other case as set out below	222.00	EP&A Regulation Pt 15	N
<b>up to \$5000</b>	64.00	EP&A Regulation Pt 15	N
<b>\$5,001 - \$250,000</b> \$100 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	100.00	EP&A Regulation Pt 15	N
<b>\$250,001 to \$500,000</b> \$585.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	585.00	EP&A Regulation Pt 15	N
<b>\$500,001 - \$1,000,000</b> \$833.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	833.00	EP&A Regulation Pt 15	N
<b>\$1,000,001 - \$10,000,000</b> \$1,154.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	1,154.00	EP&A Regulation Pt 15	N
<b>More than \$10,000,000</b> \$5,540.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	5,540.00	EP&A Regulation Pt 15	N
Modification of a consent (s.4.55(1))	83.00	EP&A Regulation Pt 15 CL 258	N
Modification of a consent (s.4.55(1A) or s.4.56(1AA) minimal environmental impact)	754.00 or 50% of original fee whichever lesser	EP&A Regulation Pt 15	N
Modification of a consent (s.4.55(2) or s.4.56(1) not minimal environmental impact)	50% of original fee	EP&A Regulation Pt 15	N
- original fee less than \$100.00			
- original fee \$100.00 or more			
- does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	N
estimated cost of construction of \$100,000 or less- in any other case as set out below	222.00	EP&A Regulation Pt 15	N

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>up to \$5000</b>	64.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$5,001 - \$250,000</b> \$99 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	99.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$250,001 to \$500,000</b> \$585.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	585.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$500,001 - \$1,000,000</b> \$833.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	833.00	EP&A Regulation Pt 15	<b>N</b>
<b>\$1,000,001 - \$10,000,000</b> \$1,154.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	1,154.00	EP&A Regulation Pt 15	<b>N</b>
<b>More than \$10,000,000</b> \$5,540.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	5,540.00	EP&A Regulation Pt 15	<b>N</b>
Additional fee where notice of application required (unspent amount to be refunded)	778.00	EP&A Regulation Pt 15	<b>N</b>
<b>Registration Fee for submitting of privately certified certificate on Planning Portal</b>	36.00	EP&A Regulation Pt 15	<b>N</b>
<b><u>SUBDIVISION FEES</u></b>			
Subdivision not involving the opening of Public Road	386.00	EP&A Regulation Pt 15	<b>N</b>
plus for each new lot created	53.00	EP&A Regulation Pt 15	<b>N</b>
Subdivision involving the opening of Public Road	777.00	EP&A Regulation Pt 15	<b>N</b>
plus for each new lot created	65.00	EP&A Regulation Pt 15	<b>N</b>
Strata Subdivision	386.00	EP&A Regulation Pt 15	<b>N</b>
plus for each addition lot created	65.00	EP&A Regulation Pt 15	<b>N</b>
<b><u>ASSOCIATED DEVELOPMENT FEES</u></b>			
Additional Stamping	30.00	Council	<b>Y</b>
Certificate of Classification	91.00	Council	<b>Y</b>
Request for Information in Writing	83.00	Council	<b>Y</b>
Liquor Licensing Board Inspection (initial inspection and report)	258.00	Council	<b>Y</b>
Additional Inspection	116.00	Council	<b>Y</b>
Annual Charge of Supply of Approvals	245.00	Council	<b>Y</b>
Search of Records	64.00	Council	<b>Y</b>
plus per hour or part thereof where in excess of one	47.00	Council	<b>Y</b>
<b><u>TOWN PLANNING CERTIFICATE</u></b>			
Section 149 (2) Certificate	62.00	EP&A Regulation Pt 15 CL 259	<b>N</b>
Section 149 (2) & (5) Certificate	156.00	EP&A Regulation Pt 15	<b>N</b>
Sewer Drainage Diagram - search & copy fee (non-refundable)	30.00	Council	<b>N</b>
Urgent Certificates (Under 48 hours notice) - additional fee	84.00	Council	<b>Y</b>

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b><u>BUILDING CERTIFICATE</u></b>			
Building Certificate under section 149D Building Certificate Class 1a or Class 10	259.00	Council	y
Other Classes - not exceeding 200m2 floor area	259.00	Council	y
Other Classes - 201m2 - 2000 m2 floor area plus \$0.50 per square metre over 200	259.00	Council	y
Other Classes - exceeding 2000m2 floor area plus \$0.075 per square metre over 2000	1,206.00	Council	y
Other Classes - where no floor area applies	259.00	Council	y
Copy of a Building Certificate	13.00	Council	y
Swimming Pool - First inspection	150.00	S Pool Reg	N
Swimming Pool - Second inspection	100.00	S Pool Reg	N
Swimming Pool - inspections for pensioners (half cost)	50.00	S Pool Reg	N
<b><u>ADVERTISING SIGNS</u></b>			
Pool Signs	28.00	Council	Y
Tourist Signs - small	90.00	Council	Y
- large	185.00	Council	Y
<b><u>SWIMMING POOL (COMMENCING OCTOBER 2022)</u></b>			
Family Full Season	213.00	Council	Y
Family - Half Season to 31/12/2022	116.00	Council	Y
Family - Half Season from 1/1/2023	124.00	Council	Y
Single - Full Season	107.00	Council	Y
Single - Half Season to 31/12/2022	67.00	Council	Y
Single - Half Season from 1/1/2023	75.00	Council	Y
Single Entry	2.00	Council	Y
Under 1 Year of Age	Free	Council	Y
School PE & Sports (Child)	2.00	Council	Y
School Carnivals (Normal Admission)	2.00	Council	Y
Lifeguards per hour	76.00	Council	Y
<b><u>CEMETERY FEES</u></b>			
<b>Old Warren Cemetery and Nevertire</b>			
Right of Burial (Reservation) - Nevertire Only	347.00	Council	Y
Interment	504.00	Council	Y
Interment - Weekend/Public Holidays	645.00	Council	Y
Interment (Dug By Hand) ~ Price on Application (at no risk to Council)	On Application	Council	Y
<b>Lawn Cemetery</b>			
* Grave site/reservation	1,608.00	Council	Y
Combined Ashes & Grave Site	2,079.00	Council	Y
Family plot	12,884.00	Council	Y
Interment	504.00	Council	Y
Interment - weekend/public holidays	645.00	Council	Y
** Ashes	470.00	Council	Y
Interment - ashes	347.00	Council	Y
Exhumation (on application)	On Application	Council	Y
Sale of Plinths	72.00	Council	Y
* All site/reservation includes land, perpetual maintenance, headstone configuration and installation of plaques. Does not include purchase of plaque.			
** Includes perpetual maintenance, receptacle for ash urn, headstone configuration and installation of Plaques. Does not include purchase of plaque.			
<b>Collie, Marra, Dicks Camp (on application)</b>			



	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>CLERK'S CERTIFICATES</b>			
Section 603 Certificates	90.00	LG Act	N
Urgent Certificates (Under 48 hours notice) - additional fee	64.00	Council	Y
Outstanding Notices - s.735A LGA	92.00	Council	N
Outstanding Notices - s.121ZP EP&AA	92.00	Council	N
Outstanding Notices - s.735A LGA & s.121ZP EP&AA	123.00	Council	N
<b>POUND FEES (IMPOUNDING ACT)</b>			
Minimum fee per animal/article impounded	52.00	Council	Y
Animals - Horse, Ass, Mule, Cow, Goat or Pig	52.00	Council	Y
- Sustenance per head/day	18.00	Council	Y
Impounded horses, cattle, other animals or articles including transport, feeding, advertising and any other associated cost.			
Ranger Call-out Fee (remove roaming stock from roads and reserves) - per hour	84.00	Council	Y
<b>DOG REGISTRATION/IMPOUNDING</b>			
Lifetime registration - Dogs - Desexed (by relevant age 6 months) - Clause 18 (2) (a)	66.00	Companion Animal Regulation	N
- Pensioner rate Desexed - Clause 18 (2) (b)	27.00	Companion Animal Regulation	N
- Entire (Desexed or Not desexed after relevant age) - Clause 18 (2) (c)	224.00	Companion Animal Regulation	N
- Registered Breeder (not desexed)- Clause 18(2) (d)	66.00	Companion Animal Regulation	N
- Animal under 6 months - not desexed Clause 18 (2) (d)	60.00	Companion Animal Regulation	N
Lifetime registration - Cats - Desexed or not desexed - Clause 18 (2) (a)	56.00	Companion Animal Regulation	N
- Eligible pensioner - Clause 18 (2) (a)	27.00	Companion Animal Regulation	N
- Not desexed (recognised Breeder) - Clause 18 (2) (a)	18.00	Companion Animal Regulation	N
Microchipping of impounded animals <b>ONLY - (to be paid with the release fee).</b>	40.00	Council	Y
Impounding - Release	52.00	Council	Y
- Sustenance - Per Day	14.00	Council	Y
Cat Traps Deposit - (refunded when trap returned)	50.00	Council	Y
Compliance Certificate - Dangerous Dogs/Restricted Breeds - S.28(A)	100.00	Companion Animal Regulation	N
<b>ENVIRONMENTAL HEALTH INSPECTIONS</b>			
Annual Administration Fee - All Premises - Single Program	37.00	Council	Y
Annual Administration Fee - All Premises - Multiple Programs	61.00	Council	Y
Inspection Fee - Class A - (see Environmental Health Plan for definitions)	96.00	Council	N
Inspection Fee - Class B - (see Environmental Health Plan for definitions)	61.00	Council	N
Inspection Fee - Class C - (see Environmental Health Plan for definitions)	37.00	Council	N
Sampling Fee - Any	61.00	Council	Y
<b>LGA APPLICATIONS &amp; APPROVALS</b>			
Installation of Manufactured Home - S.68A(1)	303.00	Council	Y
Install temporary structure on land - S.68A(2)	120.00	Council	Y
Use Building as Place of Public Entertainment (New Application) - S.68A(3)	240.00	Council	Y
Use Building as Place of Public Entertainment (Renew/Extend Approval) - S.68A(3)	120.00	Council	Y
Other Minor Approvals - Section 68 LGA 1993	72.00	Council	Y
Install & Operate Septic Tank - S68C(5) (Application & Licence)	120.00	Council	N
Renew Approval to Operate Septic Tank - S68C(6) (Inspections)	61.00	Council	N

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>LIBRARY CHARGES</b>			
<b>Photocopying</b> - Black A4 sheet	0.40	Council	Y
- Black A3 sheet	0.50	Council	Y
- Bulk Black A4 sheet	0.30	Council	Y
- Double sided A4 sheet	0.50	Council	Y
- Double sided A3 sheet	0.70	Council	Y
- Black A1 sheet	1.50	Council	Y
- Black A2 sheet	1.00	Council	Y
<b>Photocopying</b> - Colour A4 sheet	3.00	Council	Y
- Colour A3 sheet	6.00	Council	Y
- Bulk Colour A4 sheet	1.00	Council	Y
- Double sided A4 sheet	3.50	Council	Y
- Colour A1 sheet	12.00	Council	Y
- Colour A2 sheet	9.00	Council	Y
Scanning to Email	1.00	Council	Y
<b>Overdue Fees</b>			
Lost Item Processing Charge	5.50	Council	Y
DVD's (Overdue fee) per day (Capped at \$30.00)	1.50	Council	Y
Earphones	2.00	Council	Y
USB	10.00	Council	Y
Replacement Card	2.00	Council	Y
National Library - Inter Library Loans	16.50	Council	Y
Inter-Library Loans (Charging Libraries Only)	6.00	Council	Y
Unreturned items (A tax invoice for full cost of item less depreciation)			
<b>Laminating</b> - A4 sheet	3.30	Council	Y
- A3 sheet	5.10	Council	Y
- Business Cards	1.60	Council	Y
<b>Photographs</b>	10.00	Council	Y
Digital Photographs	10.00	Council	Y
Photographs CD	2.00	Council	Y
Postage & Handling	10.00	Council	Y
Photograph for Publication	30.00	Council	Y
Visitor Membership	20.00	Council	Y
<b>OFFICE CHARGES</b>			
Photocopying	1.00	Council	Y
Binding per document (includes front & back covers) - narrow	2.00	Council	Y
- medium	2.00	Council	Y
- large	2.00	Council	Y
Plan Printing - A1	9.00	Council	Y
Plan Printing - A2	5.00	Council	Y
Bulk Plan Printing - negotiable	Negotiable	Council	Y
Colour Printing per page - A4	1.10	Council	Y
Colour Printing per page - A3	2.20	Council	Y
Colour Printing over 100 pages -negotiable	Negotiable	Council	Y
Secretarial Services per hour	91.00	Council	Y
Financial Services per hour	172.00	Council	Y
Surveying Services per hour	128.00	Council	Y
Replacement of lost/damaged key to Council property	36.00	Council	Y
Dishonoured Cheque Fee	36.00	Council	Y
Fee copy of Rate Notice	3.00	Council	Y
Fee for copy of Management Plan & Estimates	47.00	Council	Y
Security Deposit on Projector with or without Laptop Computer - (Refundable)	314.00	Council	Y
Hire of data projector only - per day	46.00	Council	Y
Hire of data projector with laptop computer- per day	80.00	Council	Y
<b>EXTRA CHARGES ON RATES</b>			
Interest on overdue rates (Set by the Office of Local Government)	6.00%	LG Act	N
<b>COUNCIL ADMINISTRATION BUILDING COMMUNITY ROOM</b>			
1/2 Day Hire	124.00	Council	Y
Full day Hire	248.00	Council	Y
Cleaning Charge (minimum 1 hour)	75.00	Council	Y

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>GARBAGE CHARGES</b>			
Domestic Waste - Extra Service	6.19	Council	N
Commercial Waste - Extra Charges	6.19	Council	N
Sale of 240 litre bins (includes delivery to within Warren)	120.00	Council	Y
Replacement lids and bolts for bins	15.00	Council	Y
Replacement wheels	15.00	Council	Y
Disposal of Demolished building & other materials per cubic metre	45.00	Council	Y
Disposal of Bonded Asbestos - per cubic metre (up to 1 m3)	211.00	Council	Y
- per cubic metre (greater than 1 m3)	85.00	Council	Y
Household furniture (including whitegoods and mattresses) per item	5.00	Council	Y
Mixed Commercial/Building Waste - Trailer	16.00	Council	Y
- Small Truck (part load)	53.00	Council	Y
- Small Truck (full load)	106.00	Council	Y
- Medium Truck (part load)	317.00	Council	Y
- Medium Truck (full load)	633.00	Council	Y
- Large Truck (part load)	633.00	Council	Y
- Large Truck (full load)	1,267.00	Council	Y
- Skip Bin - per cubic metre	45.00	Council	Y
Clean Fill	No Charge	Council	Y
Dead Animal	No Charge	Council	Y
<b>GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009</b>			
<b>Personal Requests</b>			
Application Fee - (by a natural person about their personal affairs)	30.00	GIPA Act 2009	N
Research in excess of 20 hours for personal records (per hour)	30.00	GIPA Act 2009	N
Internal Review of determination - (no hourly rate payable)	40.00	GIPA Act 2009	N
<b>All Other Requests</b>			
Application Fee (ie: for matters not relating to personal affairs of the applicant)	30.00	GIPA Act 2009	N
Research of Records (per hour after application)	30.00	GIPA Act 2009	N
Internal Review of determination - (no hourly rate payable)	40.00	GIPA Act 2009	N
<b>SALE OF MAPS</b>			
Town Map	3.20	Council	Y
Shire Maps	6.00	Council	Y
Maps Topographical (LIC)	13.50	Council	Y
Tourist Maps (LIC)	3.20	Council	Y
<b>AERODROME FEES</b>			
Small Plane Housed at Warren Airport (Per year)	506.00	Council	Y
Commercial Plane Housed at Warren Airport (Per year)	9,071.00	Council	Y

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>OVALS</b>			
Playing fields will be marked as per Council Policy (P5, P1-1)			
<b>Victoria Park - (including hire of toilets)</b>			
Warren Cricket Association - per season	1,070.00	Council	Y
Rugby Union/League - per day	258.00	Council	Y
Junior League - per season	258.00	Council	Y
Other Sporting - no admission charge - per season	258.00	Council	Y
Other Sporting - with admission charge - per day	258.00	Council	Y
Other - no admission charge - per day	127.00	Council	Y
<b>**Wet Weather - in case of wet weather it is possible to use the Sporting Complex on application with the Centre Manager. The hire fee will be as per the Fees and Charges schedule for a training session.</b>			
Use of Training Facilities, without lights - per session	11.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval)	42.00	Council	Y
Use of Lights - for Football Competition per hour (plus hire fee of Oval)	35.00	Council	Y
Use of Lights - for Training per hour (plus hire fee of Oval)	11.00	Council	Y
<b>*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).</b>	258.00	Council	Y
<b>EM Carter Oval</b>			
Warren Cricket Association (Per season)	1,070.00	Council	Y
Other Sporting - no admission charge (Per season)	258.00	Council	Y
Other Sporting - with admission charge (Per day)	258.00	Council	Y
Other Users - no admission charge (Per day)	127.00	Council	Y
Use of Training Facilities, without lights - per session	11.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval)	42.00	Council	Y
Use of Lights - for Soccer Competition/Little A's per hour (plus hire fee of Oval)	35.00	Council	Y
Use of Lights - for Training per hour (plus hire fee of Oval)	11.00	Council	Y
Amenity Building Hire - Including Change Rooms and Kiosk	112.00	Council	Y
Large Storage Cage Hire (Per Year)	91.00	Council	Y
<b>*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).</b>			Y
<b>Noel Waters Oval</b>			
Warren Cricket Association (per season)	112.00	Council	Y
Nevertire Tennis Club (pa)	333.00	Council	Y
Nevertire Campdraft (Per event Per day)	333.00	Council	Y
Rodeo (Per event Per day)	333.00	Council	Y
Nevertire Soccer Club (pa)	112.00	Council	Y
Nevertire Cricket Club (pa)	112.00	Council	Y
Other Users (per day)	63.00	Council	Y
<b>*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).</b>	258.00	Council	Y
<b>PARKS</b>			
<b>Victoria Park</b>			
Small Field Day (per event per day)	107.00	Council	Y
Small Circus (per day) plus electricity	318.00	Council	Y
Large Circus (per day) plus electricity	652.00	Council	Y
Security Deposit	534.00	Council	N

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>WARREN SPORTING &amp; CULTURAL CENTRE</b>			
<b>Entire Complex (Exclusive Use)</b>			
<u>Private Use</u>			
Function (plus deposit)	708.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	552.00	Council	Y
½ Day	390.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	390.00	Council	Y
½ Day	233.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<b>Far West Academy of Sport - Annual Charge (Use of Oval and Courts for Camps)</b>	303.00	Council	Y
<b>Far West Academy of Sport - Weekend Camps (Kitchen &amp; Cleaning per event)</b>	190.00	Council	Y
<b>Far West Academy of Sport - Weekend Camps (per person per event sleeping)</b>	6.00	Council	Y
<b>Entire Complex except Community Room or Kitchen</b>			
<u>Private Use</u>			
Function (plus deposit)	552.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	390.00	Council	Y
½ Day	272.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	317.00	Council	Y
½ Day	197.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<b>Community Room and Kitchen only</b>			
<u>Private Use</u>			
Function (plus deposit)	431.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	390.00	Council	Y
½ Day	233.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	157.00	Council	Y
½ Day	117.00	Council	Y
Security deposit (refundable)	454.00	Council	N
<b>Community Room Only (Whiteboard &amp; projection screen provided)</b>			
<u>Private Use</u>			
Function (plus deposit)	234.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	91.00	Council	Y
½ Day	64.00	Council	Y
Security deposit (refundable)	390.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Function (plus deposit)	157.00	Council	Y
Meeting/Group Activity: Full day	91.00	Council	Y
½ Day	64.00	Council	Y
Up to 2 hrs	30.00	Council	Y
<b>Kitchen/Coolroom/Canteen Only</b>			
<u>Private Use</u>			
Full kitchen facilities with coolroom (per event)	234.00	Council	Y
Without cooking facilities with coolroom (per event)	112.00	Council	Y
Coolroom only: Full day	51.00	Council	Y
½ Day	35.00	Council	Y
<u>Local Sporting Carnival/Event</u>			
Full Kitchen with coolroom (per event)	124.00	Council	Y
Without cooking facilities with coolroom (per event)	51.00	Council	Y
<b>Use of Outdoor Netball Court per Session</b>			
	11.00	Council	Y
<b>Use of Court for Sporting Event (Netball, Basketball &amp; Indoor Cricket) per game</b>			
	69.00	Council	Y
<b>Use of Court for Sporting Event (Netball, Basketball &amp; Indoor Cricket) per day</b>			
	272.00	Council	Y

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>WARREN SPORTING &amp; CULTURAL CENTRE - CONTINUED</b>			
<b>Other Area eg Ground floor carpeted or Upstairs Carpeted area</b>			
<b>Private Use</b>			
Meeting/Group Activity – up to 2 hrs	46.00	Council	Y
½ Day	80.00	Council	Y
Full day	112.00	Council	Y
<b>Local Sporting /Health/Cultural Group</b>			
Meeting/Group Activity – up to 2 hrs (Playgroups, Bushmobile Rugrats, fitness classes etc.)	11.00	Council	Y
½ Day	35.00	Council	Y
Full day	64.00	Council	Y
<b>Other Area (eg: Ground floor carpeted area, 1<sup>st</sup> floor open area) plus Community Room or Kitchen</b>			
<b>Private Use</b>			
Function	280.00	Council	Y
Meeting/Group Activity – up to 2 hrs	80.00	Council	Y
½ Day	124.00	Council	Y
Full day	223.00	Council	Y
<b>Local Sporting /Health/Cultural Group</b>			
Function	190.00	Council	Y
Meeting/Group Activity – up to 2 hrs	64.00	Council	Y
½ Day	91.00	Council	Y
Full day	157.00	Council	Y
<b>BBQ Area Only - (includes cost of gas)</b>	41.00	Council	Y
<b>Storage Cage Hire (per year)</b>			
<b>Private Use</b>			
Large	91.00	Council	Y
Medium	64.00	Council	Y
Small	35.00	Council	Y
Locker	12.00	Council	Y
<b>Local Sporting /Health/Cultural Group</b>			
Large	46.00	Council	Y
Medium	35.00	Council	Y
Small	12.00	Council	Y
Locker	7.00	Council	Y
Gymnasium - per year	232.00	Council	Y
per ½ year	135.00	Council	Y
per 3 months	72.00	Council	Y
Visitors temporary members up to 6 months	135.00	Council	Y
Short term use weekly basis	17.00	Council	Y
Key Deposit (refundable)	75.00	Council	N
<b>General Comments</b>			
Other uses by negotiation			
No bookings confirmed until deposit is paid			
Cancellation fee of 25% of hire fee if cancelled less than two weeks prior to the event			
<i>If area is not cleaned to the satisfaction of the Manager, actual costs of cleaning will be charged</i>			
<i>An additional charge applies where Council's resources are required for setting up or taking down and/or removing and/or delivery of goods.</i>			
<i>Arrangements must be made 7 days in advance of the day required.</i>			
<b>Hire charges (for use of equipment outside centre)</b>			
Deposit (refundable)	47.00	Council	N
Tables	11.00	Council	Y
Chairs	1.00	Council	Y
Urn	24.00	Council	Y
Bainmarie per hire (25% discount for multi hire)	64.00	Council	Y
<b>CROCKERY &amp; CUTLERY IS NOT FOR HIRE</b>			
Replacement of broken table	150.00	Council	Y
Replacement of broken chairs	43.00	Council	Y
<b>Vacation Care</b>			
Per Child per Day	10.00	Council	Y

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>PLANT HIRE RATES FOR PRIVATE WORKS</b>			
<b>All per hour and with operator</b>			
Small Excavator (1168)	119.00	Council	Y
Large Excavator	265.00	Council	Y
Motor Grader (22, 28, 1023, 2000)	206.00	Council	Y
Front End Loader (Large) (2020)	219.00	Council	Y
Backhoe/Loader (8, 2040 and 14)	146.00	Council	Y
Skid Steer (2045)	146.00	Council	Y
Tractor (Small) (15 and 21)	122.00	Council	Y
Tractor (Large) (2120 and 2121)	149.00	Council	Y
Drawn Rollers ( 84)	37.00	Council	Y
Other Tractor Attachments (105, 75, 76, 20, 78, 52, 97, 2140, 2141, 2143)	37.00	Council	Y
Self Propelled Roller - Pneumatic tyred (92)	165.00	Council	Y
Self Propelled Roller - Vibratory Flatdrum (5)	163.00	Council	Y
Self Propelled Roller - Vibratory Sheepfoot (10)	163.00	Council	Y
Forklift (Plant 102 & 104)	92.00	Council	Y
Mobile Street Sweeper (1047)	161.00	Council	Y
Ride-on Mower (89,70, 79, 1089, 2800, 2801, 2802)	130.00	Council	Y
Tender Truck (49,61,59,57,1063, 1064)	96.00	Council	Y
Truck and Hiab (Bridge Truck) (43)	189.00	Council	Y
Truck and Hiab (Bridge Truck) with step-deck trailer (43 &48)	219.00	Council	Y
Bitumen Patching Truck (plus material),(50)	217.00	Council	Y
Paveliner (plus material) (2380)	266.00	Council	Y
Prime Mover and Low Loader Combination (minimum \$274)	284.00	Council	Y
Prime Mover and Road Train side Tipper Combination (2 trailers)	324.00	Council	Y
Prime Mover and Side Tipper Combination	260.00	Council	Y
Gravel Truck and Dog Tipper Combination (31 & 151)	235.00	Council	Y
Gravel Truck (6x4 - Large) (Plant 31 and 107)	201.00	Council	Y
Gravel Truck (4x2 - Small) (Plant 36 & 40)	162.00	Council	Y
Watercart (Large - 40,000 litres) ( 32 & 154, 2381 & 153)	211.00	Council	Y
Watercart (Small - 13,500 litres) (1041, 1042)	162.00	Council	Y
Trailer - Jetting & Camera unit (P167)	190.00	Council	Y
Trailer - Jetting unit only (167)	124.00	Council	Y
Trailer - Camera unit only (167)	112.00	Council	Y
Porta Loo (155, 116, 117, 1180) per day	26.00	Council	Y
<b>LABOUR RATES</b>			
Apprentice	52.00	Council	Y
Labourer	69.00	Council	Y
Plant Operator	86.00	Council	Y
Truck Driver	86.00	Council	Y
Tradesman - Plumber, Mechanic, Carpenter (Including Plant & Tools)	111.00	Council	Y
Overseer (Including Plant)	117.00	Council	Y
<b>Rules of Plant Hire</b>			
The following Ancillary Plant are NOT available for private hire.			
Edge Trimmer, Lawn Mower, Ladders, Whipper Snipper,			
Boom Chainsaw, Generator, Caravan, Concrete Mixer,			
Sludge pumps, Chainsaw			
Minimum Charge on all Plant charged per hour except Prime Mover and Low Loader - 1/2 hour			
Minimum Charge on all Plant charged per day - 1/2 day			
Minimum Charge for Labour - 1/2 hour			
Employees Hiring - Comprehensive plant rate less normal operators hourly wage at Grade 5 of Salary System			
<b>ROAD AND FOOTPATH RESTORATIONS</b>			
For areas up to 10 square metres	Actual Cost + 10% GST	Council	Y
Bitumen Roads	Actual Cost + 10% GST	Council	Y
Concrete Footpaths	Actual Cost + 10% GST	Council	Y
For areas over 10 square metres	Actual Cost + 10% GST	Council	Y
Kerb & Gutter Footpath	Actual Cost + 10% GST	Council	Y

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>WARREN SHOWGROUND/RACECOURSE</b>			
** No bookings confirmed until deposit is paid			
** Cancellation fee of \$80 is charged if cancelled less than two (2) weeks prior to the event			
** Variations by negotiation only			
Key to Facilities Usage			
A - Arena			
B - Lower bar and Cool Room			
EA - Equestrian Arena			
G - Grandstand			
GA - Grassed Area			
HS - Horse Stalls			
HY - Holding Yards			
K - Kitchen			
L - GBS Falkiner Lounge			
M - McCalman Pavilion			
P - Bird/Wool Pavilion			
R - Restaurant			
S - Sand Roll			
T - Car Park			
X - Cattle Yards			
Z - Rodeo Yards			
- P & A Association - Show (Full Facilities) (Cleaning not included - Actual Costs)	4,482.00	Council	Y
- Rodeo Committee - 2 day Rodeo (G, T, HY, A, Z, L, HS, X, B) * (Cleaning not included - Actual Costs)	6,788.00	Council	Y
- Rodeo Committee - 1 Day Campdraft (A, HS, S, T, Z) (Cleaning not included - Actual Costs)	560.00	Council	Y
- Rodeo Committee - 2 day Campdraft (G, T, HY, A, Z, L, HS, X, B) * (Cleaning not included - Actual Costs)	3,359.00	Council	Y
- Warren Jockey Club - per year (R, L, G, HS, B, T, K, S, GA) (Cleaning not included - Actual Costs)	32,937.00	Council	Y
- Polocrosse Carnival - 2 days (G, T, HS, A, K, L, X, B, HY, S) #* (plus \$150 deposit) (Cleaning not included - Actual Costs)	2,745.00	Council	Y
- Polocrosse smaller carnival - 1 day. (HS, K, X, L, A) (Cleaning not included - Actual Costs)	1,565.00	Council	Y
- Pony Club - Ten Meetings (T, A, HS, )* (Cleaning not included - Actual Costs)	366.00	Council	Y
- Pony Club - District/State Meeting (T, A, K, L, HS, S)* (Cleaning not included - Actual Costs)	1,111.00	Council	Y
- Pony Club Camp - kids sleepover in Rest & Upstairs (L, K, R) per day (Cleaning not included - Actual Costs)	107.00	Council	Y
- Western Equestrian (T, A, K, L, HS, S)* (Cleaning not included - Actual Costs)	1,111.00	Council	Y
- Circus (T, X) (Cleaning not included - Actual Costs)	667.00	Council	Y
- Adult Riding Group - Ten Meetings (A, T, HS, S) * (Cleaning not included - Actual Costs)	366.00	Council	Y
* Includes Camping one day before and one day after event up to midday			
# Stables to be mucked out by user			
<b>Use of Facilities</b>			
Training Charges - Per horse Per week	5.00	Council	Y
Horse Stalls - minimum (Per week Per stall)	9.00	Council	Y
Holding Paddocks (Per week Per animal)	6.00	Council	Y
Holding Paddocks (Per annum Per animal)	267.00	Council	Y
Cattle Yards (Per pen Per week)	9.00	Council	Y
Rodeo Yards (Per pen Per week) - minimum charge	9.00	Council	Y
Use of lights, arena area - per hour	25.00	Council	Y
<b>Equestrian Arena</b>			
Events & Shows - per day	1,111.00	Council	Y
Accredited Coaching Clinics - per day	130.00	Council	Y
Individuals / Horse Riding Groups - per day	130.00	Council	Y
Surface Preparation (Watering & Raking Only)	Contract Price	Council	Y
Surface (Fill, Refill, Spreading & Removal)	Contract Price	Council	Y
Use of lights, Equestrian Arena area - per hour	25.00	Council	Y
<b>GBS Falkiner Memorial Lounge</b>			
Day rate (up to 5.00 pm)	260.00	Council	Y
Night rate (after 5.00 pm)	366.00	Council	Y
Security Deposit	579.00	Council	N
Minimum Usage Charge	260.00	Council	Y
Cleaning not included - Actual costs			



	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b><u>WARREN SHOWGROUND/RACECOURSE</u></b>			
<b>Restaurant and Kitchen Combined</b>			
Day rate with full kitchen (up to 5.00 pm)	469.00	Council	Y
Day rate without kitchen (up to 5.00 pm)	344.00	Council	Y
Night rate with full kitchen (after 5.00 pm)	579.00	Council	Y
Night rate without kitchen (after 5.00 pm)	469.00	Council	Y
Security Deposit	579.00	Council	N
Minimum usage charge	369.00	Council	Y
Cleaning not included - Actual costs			
<b>Restaurant Only</b>			
Day rate with cleaning (15 persons or less)	181.00	Council	Y
Day rate (up to 5.00 pm)	345.00	Council	Y
Night rate (after 5.00 pm)	469.00	Council	Y
Minimum usage	181.00	Council	Y
Security Deposit	469.00	Council	N
Cleaning not included - Actual costs			
<b>Kitchen Only</b>			
Without cooking facilities	120.00	Council	Y
Full kitchen	260.00	Council	Y
Security Deposit	469.00	Council	N
Minimum usage charge	120.00	Council	Y
Cleaning not included - Actual costs			
<b>Cool Rooms (per day - Minimum charge)</b>	69.00	Council	Y
<b>Garden - Bar Area</b>			
Per day (with cool room)	366.00	Council	Y
Per day (without cool room)	301.00	Council	Y
Minimum Usage Charge	301.00	Council	Y
Security Deposit	336.00	Council	N
Cleaning not included - Actual costs			
<b>McCalman Pavilion</b>			
Day rate with cleaning (up to 5.00 pm)	260.00	Council	Y
Night rate (after 5.00 pm)	345.00	Council	Y
Security Deposit	260.00	Council	N
Minimum Usage Charge	260.00	Council	Y
Cleaning not included - Actual costs			
<b>Miscellaneous</b>			
Use of showers Jockey's room (per head)	2.20	Council	Y
Camping/showers and toilets (overnight only) (per head)	6.00	Council	Y
Show Weekend Camping - Using powered/watered site (Showies)	12.00	Council	Y
Camping per night per Caravan using Powered/Watered Site	24.00	Council	Y
Toilet Cleaning/Service (by quotation)			
Hire of Misc Equipment (by negotiation)			
<b><u>TRAFFIC FACILITIES HIRE</u></b>			
Signs (per sign, per day)	10.00	Council	Y
Barricades (per barricade, per day)	10.00	Council	Y
Cones (per cone, per day)	10.00	Council	Y
Flashing Lights (per light, per day)	30.00	Council	Y
Security Deposit (per lights each plus batteries)	67.00	Council	N
Security Deposit (per sign & cones each)	193.00	Council	N

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>LIQUID TRADE WASTE FEES</b>			
<b>Annual Fees</b>			
Category 1	93.00	DPI - Water	N
Category 2	185.00	DPI - Water	N
Large Discharger	620.00	DPI - Water	N
Industrial Discharger	185.00 to 620.00	DPI - Water	N
<b>Reinspection Fee</b>	86.00	DPI - Water	N
<b>Trade Waste Usage Charges</b>			
Category 1 with appropriate pre-treatment	Nil	DPI - Water	N
Category 1 without appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 with appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 without appropriate pre-treatment	15.86/kL	DPI - Water	N
Food Waste Disposal Charge	29.00/bed	DPI - Water	N
<b>Substance</b>			
	<b>Price/ Per Kg</b>		
Aluminium	0.78	DPI - Water	N
Ammonia* (as N)	2.30	DPI - Water	N
Arsenic	77.89	DPI - Water	N
Barium	38.94	DPI - Water	N
Biochemical oxygen demand* (BOD)	0.78	DPI - Water	N
Boron	0.78	DPI - Water	N
Bromine	15.57	DPI - Water	N
Cadmium	360.00	DPI - Water	N
Chloride	No charge	DPI - Water	N
Chlorinated hydrocarbons	38.94	DPI - Water	N
Chlorinated phenolics	1,557.00	DPI - Water	N
Chlorine	1.59	DPI - Water	N
Chromium	25.96	DPI - Water	N
Cobalt	15.86	DPI - Water	N
Copper	15.86	DPI - Water	N
Cyanide	77.89	DPI - Water	N
Fluoride	3.89	DPI - Water	N
Formaldehyde	1.59	DPI - Water	N
Oil and Grease* (Total O&G)	1.40	DPI - Water	N
Herbicides/defoliants	779.00	DPI - Water	N
Iron	1.59	DPI - Water	N
Lead	38.94	DPI - Water	N
Lithium	7.79	DPI - Water	N
Manganese	7.79	DPI - Water	N
Mercaptans	77.89	DPI - Water	N
Mercury	2,596.00	DPI - Water	N
Methylene blue active substances (MBAS)	0.78	DPI - Water	N
Molybdenum	0.78	DPI - Water	N
Nickel	25.96	DPI - Water	N
Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N	0.20	DPI - Water	N
Organoarsenic compounds	779.00	DPI - Water	N
Pesticides general (excludes organochlorines and organophosphates)	779.00	DPI - Water	N
Petroleum hydrocarbons (non-flammable)	2.60	DPI - Water	N
Phenolic compounds (non-chlorinated)	7.79	DPI - Water	N
Phosphorous* (Total P)	1.59	DPI - Water	N
Polynuclear aromatic hydrocarbons	15.86	DPI - Water	N
Selenium	54.81	DPI - Water	N
Silver	1.44	DPI - Water	N
Sulphate* (SO4)	0.16	DPI - Water	N
Sulphide	1.59	DPI - Water	N
Sulphite	1.73	DPI - Water	N
Suspended Solids* (SS)	1.00	DPI - Water	N
Thiosulphate	0.28	DPI - Water	N
Tin	7.79	DPI - Water	N
Total dissolved solids* (TDS)	0.06	DPI - Water	N
Uranium	7.79	DPI - Water	N
Zinc	15.86	DPI - Water	N

	Proposed 2022/2023 Fees & Charges	Charging Authority	Inc GST (Y or N)
<b>WATER</b>			
<b>Tapping Fees</b>			
20 mm Bore Water Service - Warren	540.00	Council	N
20 mm River Water Service - Warren	540.00	Council	N
Dual Service - Warren	822.00	Council	N
Tapping Fee - Collie	680.00	Council	N
Tapping Fee - Nevertire	579.00	Council	N
Fire Service	1,304.00	Council	N
Disconnection/Reconnection Fee	96.00	Council	N
Meter Readings	42.00	Council	N
Meter Testing Fee	144.00	Council	N
<b>Bore Water Standpipe</b>			
Warren - per KL - Minimum \$30	6.10	Council	N
Nevertire - per KL - Minimum \$30	6.10	Council	N
Collie - per KL - Minimum \$30	6.10	Council	N
Drought Circumstances - EC Declared - per KI - Minimum \$30	3.10	Council	N
Bore Water for Commercial/Construction Use - per KI - Minimum \$30	11.00	Council	N
Water Sampling (per site) - Microbiological Analysis	144.00	Council	N
Water Sampling (per site) - Chemical Analysis	374.00	Council	N
<b>River Water Standpipe</b>			
Warren - per KL - Minimum \$20	3.10	Council	N
Drought Circumstances - EC Declared - per KI - Minimum \$20	1.33	Council	N
River Water for Commercial/Construction Use - per KI - Minimum \$30	11.00	Council	N
<b>Sewer Connection - BY QUOTATION ONLY</b>			